



Chief Executive
Nick Harris



Chief Engineer
Mike Wilson



**Executive Director
Major Projects**
Peter Mumford



**Executive Director
Strategy & Planning**
Elliot Shaw



Chief Financial Officer
Vanessa Howlison



**Acting Executive Director
Operations**
Duncan Smith



**Executive Director
Commercial & Procurement**
Malcolm Dare



**Executive Director
Communications & Corporate Affairs**
Peter Allen



**Chief Digital Information
Officer**
Vicky Higgin



**Interim Executive Director
Lower Thames Crossing**
Matt Palmer



**Executive Director
Human Resources &
Organisational Development**
Elaine Billington

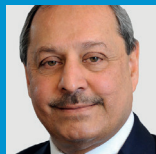


General Counsel
Tim Reardon

Delivery Groups			Corporate Groups		Business Support Groups				Digital Services	General Counsel
Major Projects & Capital Portfolio Management Peter Mumford	Operations Duncan Smith (Acting)	Lower Thames Crossing Matt Palmer (Interim)	Strategy & Planning Elliot Shaw	Communications & Corporate Affairs Peter Allen	Chief Financial Officer Vanessa Howlison	Safety, Engineering & Standards Mike Wilson	Commercial & Procurement Malcolm Dare	HR & Organisational Development Elaine Billington	Chief Digital Information Officer Vicky Higgin	General Counsel Tim Reardon
Capital Portfolio Management Alan Couzens	North West Alan Shepherd	LTC Project Director Shaun Pidcock	Network Planning Dave Stones	Corporate Communications & Media Louise Brooker-Carey	Strategic Finance Nick Sharman	Health, Safety & Wellbeing Mark Byard	Major Projects Mark Ollerton	HR Business Partners & ER Lou Higgins	Digital Services/ Designated Director Jason Bedford	Company Secretary Matt Armitage
Complex Infrastructure Programme Chris Taylor	South West Andrew Page-Dove	LTC Deputy Project Director Mark Bottomley	Monitoring & RIS Compliance Leo Mackenzie	Strategic Communications Emily Fingland	Financial Control Rosemary Braithwaite	Performance & Change TBC	Procurement Andrew Stephenson	Organisational Development Ted Miller	Chief Technology Officer Chris Paton	Legal Director Sally Keith
MP Change Russell Wallis	East Martin Fellows		Chief Analyst Mark Clements	Programme & Customer Communications Simon Montague	Corporate Assurance & Counter Fraud Sharon McCarthy	Asset Management Lila Tachtsi	Supply Chain David O'Neil	Reward & Performance Sarah Bradley	Technology Programme Director Richard Pedley	
MP Delivery Services Jon Colwill	London & South East Nicola Bell		Future RIS & Government Adam Simmons	Planning & Assurance Debbie Bootyman	LTC Finance Paul Williamson	Roads Development Jo White	Commercial Services Martyn Gannicott	HR Shared Services Nicky Dainty	Chief Data Officer Davin Crowley-Sweet	
Smart Motorways Programme David Bray	Midlands Andrew Jinks		Strategic Projects Liz Garlinge	Evaluations & Insight Manjit Galsinh	Facilities Management James Greenway	Innovation & Continuous Improvement Paul Doney	Operations Richard Cerutti	HR Service Development Paul Booth	Digital Services Scott Miller	
MP Customer Laura Baker	Yorkshire & North East Simon Boyle (Acting)				Corporate Finance & Dart Charge Service Delivery Adam Price	Customer Experience Pete Martin	IT Edward Harrison	EDI & Engagement Ron Calderwood-Duncan	Business Partner – Major Projects & SES Ibrar Ajaz	
Regional Investment Programme North David Haimes	Business Transformation & Performance Richard Marshall (Acting)				Finance & Business Partners Scott Dale	Motorway Development Sheena Hague	Improvement John Farley	Internal Communications Vicki Davies	Business Partner – Operations Helen Hutchison	
Regional Investment Programme South Dean Sporn	Operations Customer Service Melanie Clarke				ERP Martin Ritchie		Strategic Procurement Sanyalax Kelly		Information & Cyber Security (CISO) Philomena Lavery	
Property & Compensation David Eldon-Roberts					Network Claims & Business Delivery Liz Herridge				Digital Services Business Partner – Customer & Corporate Mel Andrews	



Chief Executive
Nick Harris



Chair
Dipesh Shah OBE



Senior Non-Executive Director
Roger Lowe



Chief Financial Officer
Vanessa Howlison



Non-Executive Director
Kathryn Cearns



Non-Executive Director
Carolyn Battersby



Non-Executive Director
Janette Beinart



Non-Executive Director
Alan Cumming



Non-Executive Director
Laurence Godsen