HEATHROW 2.0: CONNECTING PEOPLE AND PLANET

Heathrow

Safe and quality delivery



Heathrow

Responsible Business Foundations

Net Zero Aviation

Net Zero Plan



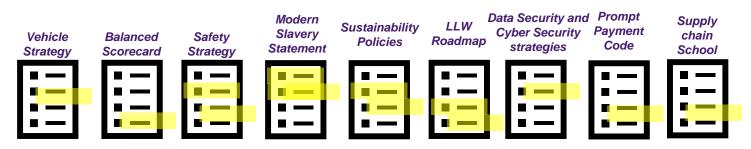
Heathrow 2.0



Great Place to Live and Work



Responsible Business Foundations, e.g.:



Sustainability is more important than ever

Unemployment in West London boroughs has **doubled** during the pandemic

15% of UK species are now under threat of extinction To avoid the worst effects of climate change we need to get to net zero by 2050, and halve emissions by 2030

We've achieved a lot in the last 5 years

2017 First UK airport to become a fully accredited Living Wage Employer



2020 Heathrow became **carbon neutral** for our infrastructure



2021 750 local students took part in our virtual work experience programme

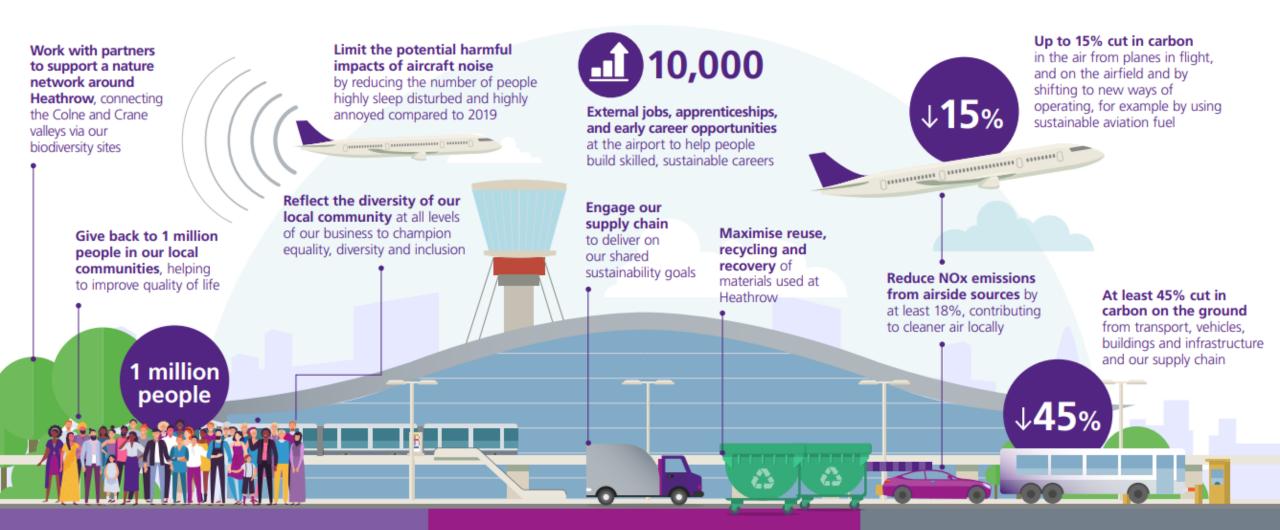


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Heathrow 2.0 Connecting People and Planet.

Heathrow



Net zero aviation Taking the carbon out of flying Great place to live and work

Better quality of life for colleagues and communities

Responsible business Committed to doing the right thing



Heathrow 2.0 & The Business Summit

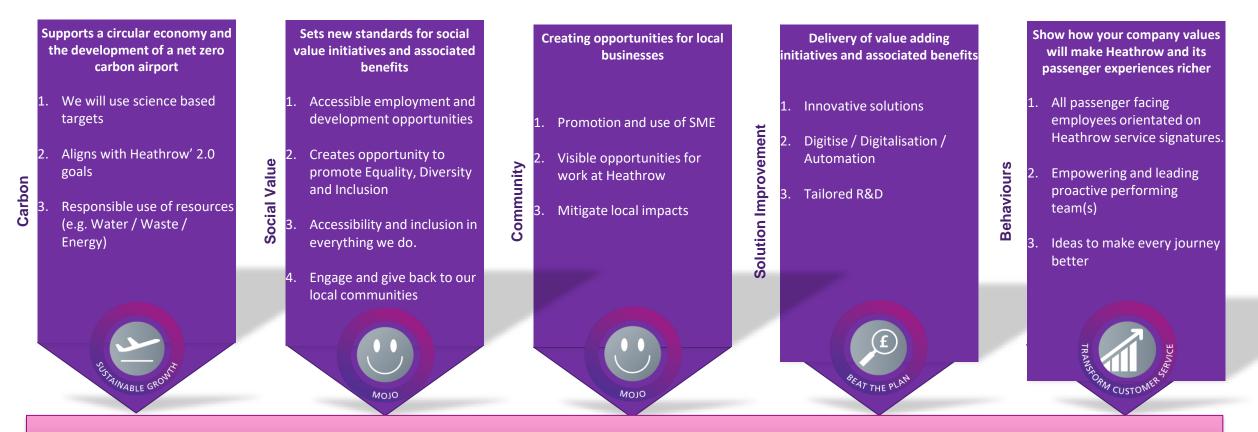
Supply chain:

- Procure for value; ensure Heathrow is procuring for value by implementing a Balanced Scorecard to identify and illustrate what is valued from the airport's supply chain, including the use of SMEs and local businesses.
- Procurement opportunities; add greater visibility of direct and subcontract procurement opportunities for SMEs in the local area.
- Innovation and start-up; encourage the establishment of innovation hubs for start-ups and businesses in the local area, encouraging engagement on aviation challenges.

Supply chain:

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Heathrow Partners Balanced Scorecard



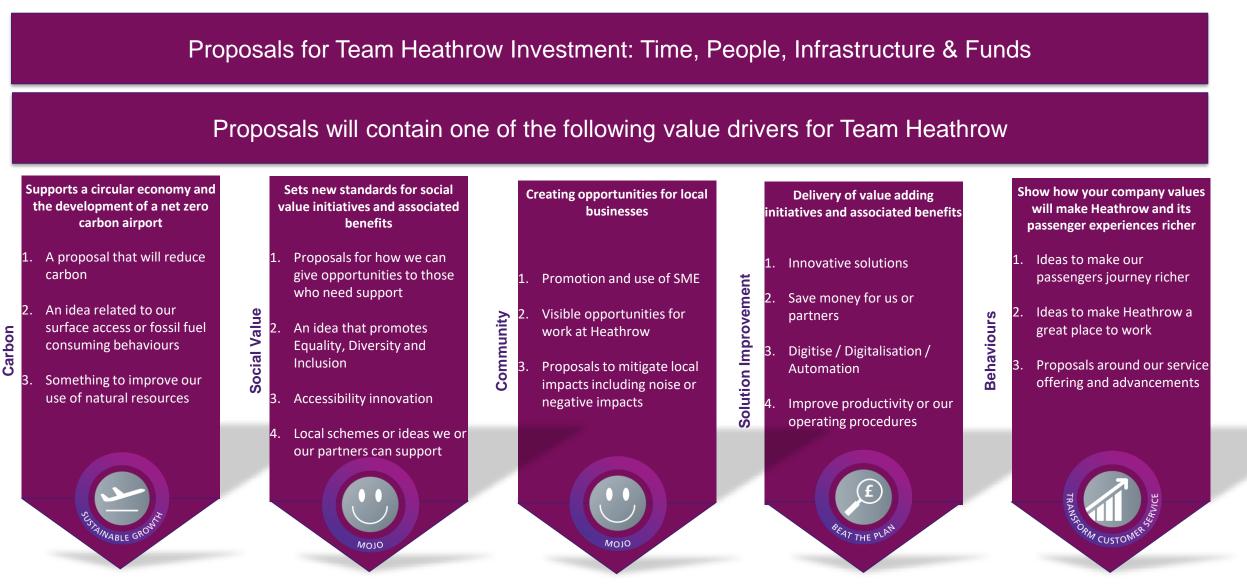
Commitments Collaboratively Stretched & Converted to Contract Indicators

Tracked Measurement with Documented Policy & Process

Collaboration, New SRM and Evidence

HEGHIOW

Heathrow's Balanced Scorecard: The SME entry criteria



Heathrow

Balanced Scorecard: Areas of Measurement





| fe in | No | Measurement | Desired outcome (Gold) |
|-------|----|------------------------|---|
| | 15 | Community volunteering | Substantial portion of partner volunteering time spent in local borough's |

| | No | Measurement | Desired outcome (Gold) |
|--|----|-------------------------|---|
| | 16 | Experience of work | Substantial & quantifiable opportunities for career development for young people in HAL's local borough's |
| Inclusive employer of hoice for local diverse | 17 | Apprentice opportunity | No of apprentices participating in shared scheme (TBC) |
| talent | 18 | Equality of opportunity | High proportion of partner staff having undertaken unconscious bias training |
| | 19 | ED&I Focus | All strategic partners with ED&I targets, networks & reporting in place |
| | 20 | Local employment | People employed from HAL's local boroughs who had previously experienced barriers to work |

Heathrow

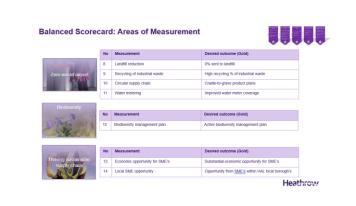
Balanced Scorecard: Areas of Measurement



| and the second se | No | Measurement | Desired outcome (Gold) | | |
|---|----|--------------------------------------|---|--|--|
| Net zero in the air | 1 | Partner participation in SAF schemes | More SAF demand, more economies of scale, more SAF use, lower in-air emissions | | |

| | No | Measurement | Desired outcome (Gold) | |
|------------------------|----|---|---|--|
| | 2 | Surface access survey partner participation | Full partner employee participation | |
| | 3 | Renewable energy take-up | Utilisation of renewables to lower partner Co2e | |
| Net zero on the ground | 4 | Upstream Carbon (Co2e) footprint | Substantial reduction in partner Co2e | |
| The second second | 5 | Science based targets | SBTi verified | |
| | 6 | Responsible sourcing flowdown to tiers 2,3 | Reduce lower supply chain Co2e | |
| | 7 | Proportion of fleet EV's | High proportion of partner fleet low/zero emissions | |

Heathrow



Supply chain:

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Supply chain:

 Procurement opportunities; add greater visibility of direct and subcontract procurement opportunities for SMEs in the local area.

Introducing CompeteFor





CompeteFor Microsite look and feel

Heathrow

| # Working with Heathrow | Opportunities Eve | ents News and Updates | Contact Us | H7 | Latest 10 opportunities |
|--|-------------------|---|-----------------|-------|-------------------------------|
| Welcome to the | e Heathrow | / Supply Chain | ו | | Filters Deadline: 13/08/21 |
| Opportunities I | | Insulated Roll Up / Slide Doors Deadline: 20/08/21 | | | |
| As the UK's only international Heathrow is a crucial connect UK the rest of the World. | | Heathrow | | | Window Frosting Project |
| The smooth operation of our | airport is | Heathrow is the largest | single-site emp | loyer | Desdime: 20/06/21 |

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Opportunities

View all >

More

info

More info

More info

The below table contains all Heathrow Airport Limited Business Opportunities, to view an opportunity simply click on the title. If you wish to search for a specific opportunity enter the name in the Search field right hand side.

| 10 v entries Search: | | | | | | |
|---------------------------------|----------------|-------------------------|----------------------|-----------------------------|----------------------------|--|
| Opportunity Name | Notice Type | Opportunity Status ~ \$ | Response Deadline | Estimated Contract Value | Opportunity Posted Date | |
| Filters | Notice | Closed | 13/08/21 | G: GBP 150k to 250k | 05/08/21 | |
| Insulated Roll Up / Slide Doors | Notice | Closed | 20/08/21 | D: GBP 25k to 50k | 04/08/21 | |
| Mile dess Berneles Berless | | ei i | 20/00/24 | N | 00/00/04 | |

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Events

Reconnecting Summit

15th November 2022

After a few years of not being able to hold our flagship Business Summit event, Heathrow will be holding a reconnecting event in November this year that will bring people from Heathrow, our Partners and Supplier together. We shall be providing more information on our website and on CompeteFor in due course and are currently working with our partners concerning the event.

More Info

Another event title

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Contact Us

If you would like to contact the supply chain management team for any queries please contact us using Supplierenquiries@heathrow.com.

Contact Heathrow as a Whistle Blower

If you are tier – 2 or 3 supplier who feels that the Tier – 1 supplier is not meeting the obligations of Prompt Payment Code, or if you experience any Conflict of Interest, we urge you to contact the Portfolio and Supplier Management Team using SupplyChainPayments@heathrow.com

Read our Supplier Conflict of Interest Policy

Address

Heathrow Airport Limited, The Compass Centre, Nelson Road, Hounslov

Heathrow

Since we published our sustainability strategy Heathrow 2.0 in 2017, we have made significant progress. We have taken a leadership role within our sector's response to the global climate emergency and continued to invest in our local communities, working to upskill local people and support them to access careers at Heathrow.

and as a major player in the aviation industry a conversation about the subject is never going to be an easy one.

News and Updates

Heathrow Net Zero Plan

Climate change is the greatest challenge of our time,

We acknowledge our carbon footprint is part of the

problem but here you can find out about our commitment to being part of the solution.

Read more about our Carbon Strategy



Window Frosting Project More Deadline: 20/08/21 Cycle Shed Replacement Deadline: 20/08/21 info Rest room furniture More Deadline: 16/07/21 Civils & Airfield Expression of Interest & More Market Sounding info

Filters

Deadline: 13/08/21

Deadline: 20/08/21

Deadline: 25/06/21

Insulated Roll Up / Slide Doors

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Strategic Narrative: A decade to make the difference – Heathrow's plan to win the recover.

We have never before faced a crisis like Covid-19 in our 75-year history, but we now have an opportunity to grow and transform like never before. To regain our position as Europe's leading hub airport. To be more innovative, more digital, more agile, and more sustainable in the next ten years. This will help our survival in a challenging market and ensure our businesses and colleagues thrive as we capture future growth.

For two years, we have had to react quickly. Covid-19 has had a devastating impact on us all, both personally and as a business. Whilst vaccinations are proving effective, new variants of concern can still emerge, meaning we must remain flexible to rules and restrictions changing rapidly.

Heathrow

Heathrow is at the heart of our local economy, and we need our Hounslow businesses to be able to better benefit. Having Heathrow support local SMEs to do business with the airport, provides positive impacts for those businesses. Providing SMEs with clear opportunities at Heathrow, as well as helping them to understand how they can support Heathrow in delivering their goals, will further help to drive local economic recovery from the pandemic and the downturn at the airport.

Sally Smith

COO, Hounslow Chamber of Commerse

Why CompeteFor?



Opportunities to work at Heathrow direct or via tier 1 or 2 all in one place.

Quality and Innovation

Access to our SME market & innovation for Heathrow and the opportunity to learn and create a quality offering for our SME's



Competefor has access to many other major clients and their opportunities

SME Business Growth

A thriving supply chain where Heathrow creates opportunities and our SME's grow sustainably.



 Procurement opportunities; add greater visibility of direct and subcontract procurement opportunities for SMEs in the local area.



Supply chain:

 Innovation and start-up; encourage the establishment of innovation hubs for start-ups and businesses in the local area, encouraging engagement on aviation challenges.

Brief Summary

Strategy

Heathrow 2.0 – Thriving Supply Chain

Heathrow Local Recovery Plan

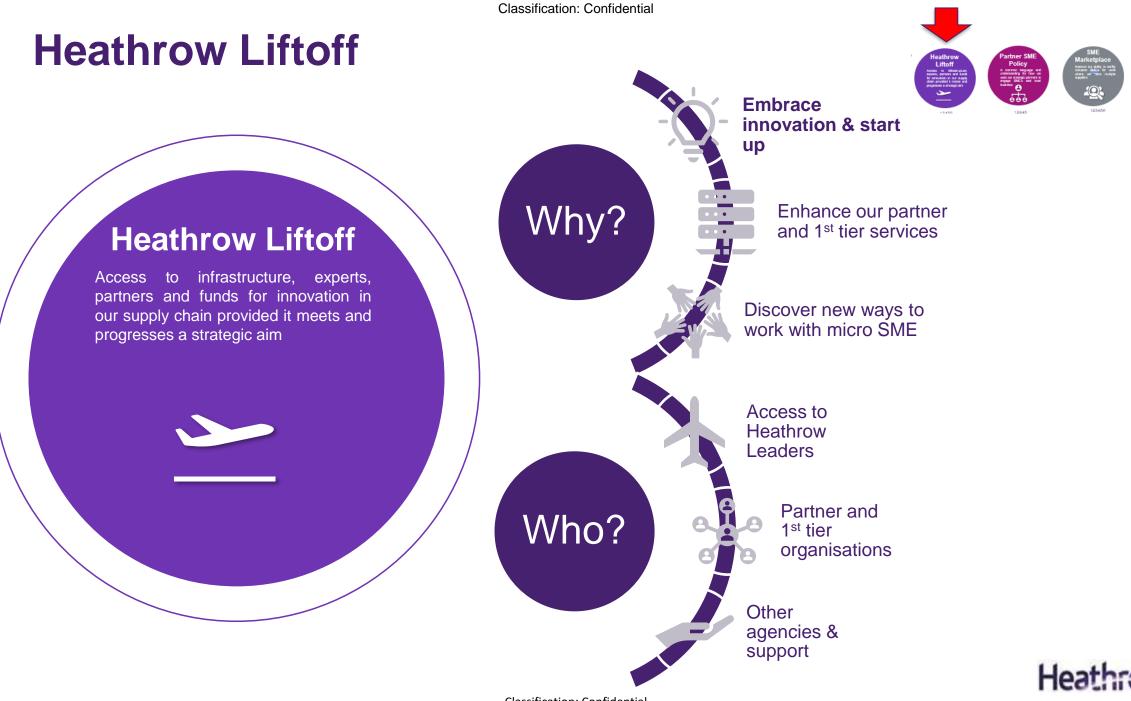
Targets 1. Grow no of SME's in Heathrow's Supply Chain

2. Grow the proportion of local SME's

3. Switch on CompeteFor in 2022 and then set a target to grow the level of business with SMEs amongst our Tier 1 & 2 partners and suppliers

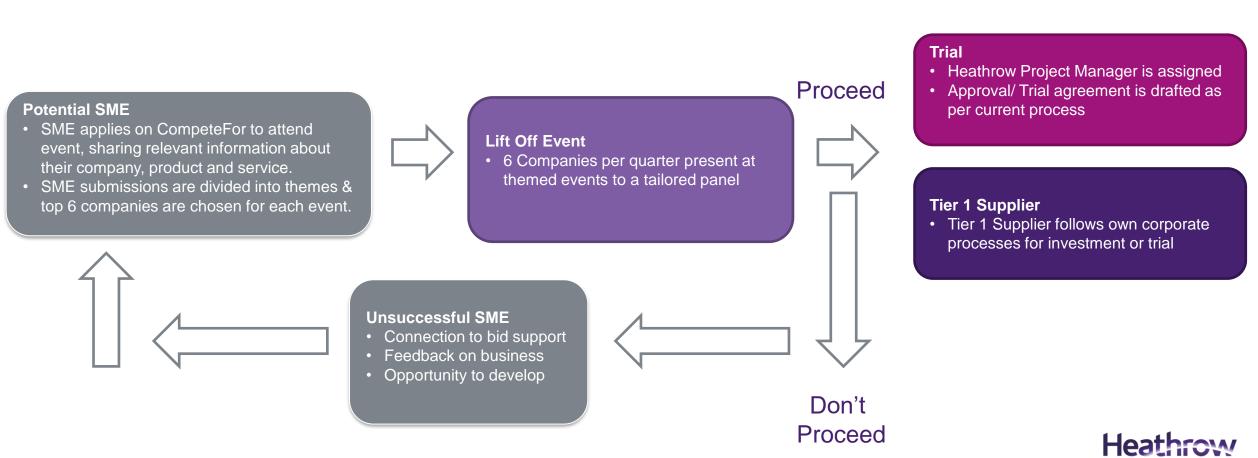
- 4. Procure for Value
- 5. Procurement Opportunities
- 6. Innovation & Start-ups







How Lift Off will work



Brief Summary

Classification: Confidential



Heathrow Liftoff

Access to infrastructure, experts, partners and funds for innovation in our supply chain provided it meets and progresses a strategic aim

Partner SME Policy

A common language and understanding for how we want our strategic partners to engage SME's and local business SME Marketplace

Improve our ability to swiftly compete SME's for work where we have multiple suppliers





2

Heathrow Business Summit



Network & Connect

Net Zero in all we do

Use today!



Heathcon Making every journey better