





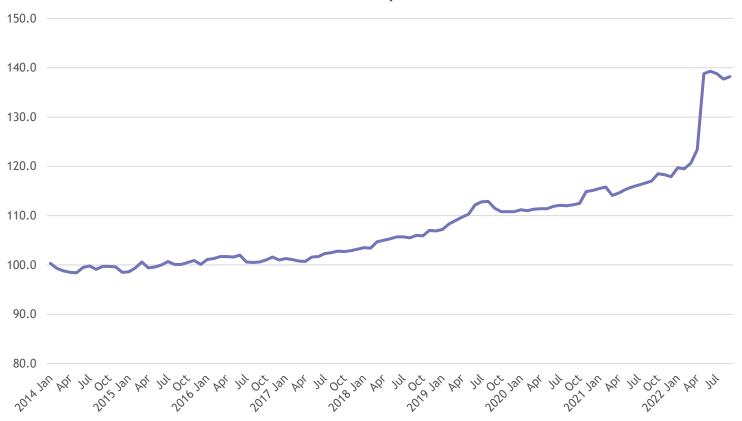
#### **Overview**

- Six key issues:
  - Inflation
  - Recession
  - Local authority procurement
  - Recruitment & skills
  - Competence
  - Carbon



### **Cost inflation**

#### Infrastructure Output Price Index





### Cost inflation - causes

- After-effects of Covid-19 in UK and globally
- Increasing demand in UK and globally
- Semiconductor shortages
- War in Ukraine



#### **Cost inflation - CECA actions**

- Supported CLC Product Availability Group
- Developed guidance on product availability
- Worked with CLC to produce Ukraine crisis response
- Webinar & summit with BMF
- Now working with UK Government on remedies
  - Steel tariffs reallocated
  - Guidance on indexation published
  - Webinar on conflict avoidance
  - Engagement with clients
  - Insolvency research



#### Recession

- Bank of England warns that UK economy likely to enter long recession in 2023
- Office of Budget Responsibility believes UK already in recession, likely to last year
- Formal confirmation of recession likely to be confirmed by Office of National Statistics on 10 February 2023



# Recession - likely impacts

- Reduced workloads
- 2. Increased insolvency
- 3. Unemployment & skills loss
- 4. More disputes
- 5. Adversarial procurement
- 6. Financial challenges
- 7. Wellbeing



#### **Workloads**

- Infrastructure in better shape than wider construction
  - Regulatory settlements harder to unpick
  - UK Government committed to next 2 years capital spend
- But likely to be slowdown in parts
  - Identify 'shovel-ready' projects to boost near-term growth



# Insolvency

- Sharp rise in insolvency
- Likely to increase once recession formally confirmed
- CECA has led research for Construction Leadership Council on causes of insolvency, and associated mitigation
  - HMRC support
  - Supplier training



# Unemployment

- >400,000 rise in unemployment
- Opportunity to redeploy construction talent
- Opportunity to recruit those losing jobs in wider economy
  - Construction Talent Retention Scheme working up plans
- Specific plans for apprentices/graduates?



### **Increased disputes**

- Previous recessions have shown an increase in disputes
- Companies and clients using disputes to protect own interests
  - Working with CLC to promote dispute resolution and avoidance
  - Reinforce work to promote less adversarial models (Construction Playbook, Project 13)
  - Republish Covid-19 commercial advice



# Adversarial procurement

- Return to poor behaviours
  - Risk dump
  - Lowest cost
  - Suicidal bidding
- Working to develop webinar 1 February Procuring in Challenging Economic Times
- Associated e-learning developed
- Confidential reporting mechanism



### Financial problems

- Very different to last recession
- Driven by inflation rather than credit shortage
- Unclear how financial community will respond
  - Promote HMRC support
  - Work with BEIS to avoid undue pressure from banks
  - Engage with bond providers to identify good practice
  - Revisit HM Government support on credit insurance



# Wellbeing

- Likely to see impacts on workforce
- Lighthouse Club & Mates in Mind looking at industry mental wellbeing plan



# Local authority procurement

- In research stage at the moment
- Trying to identify issues faced by members with local authority procurers
- Further activity in 2023



#### Recruitment & skills

- Skills shortage driving real challenges across industry
- Looking to be a bit more radical on recruitment
- Scotland and Wales trialling apprenticeship schemes
- Opportunity for 'CECA Apprenticeships'?
- Continuing work to promote managed migration



# Competence

- Major issue in building sector post-Grenfell
- Increasing reports about concerns on competence of employees
- PSRO formed to set standards for plant trades
- Working with CLC to consider opportunities to firm up competence for wider infrastructure trades
- CSCS Industry Accreditation



#### Carbon

- Published Carbon Reduction Demystified for SMEs in Civil Engineering
- E-learning available shortly

- Leading CLC zero diesel sites workstream
- Zero diesel route map due for consultation is live







#### **Procurement Bill**

- Briefed UK Government on Procurement Bill
  - Single set of regs
  - Most Advantageous Tender
  - Flexible or open procedure
  - Single digital platform for suppliers
- Currently in House of Lords
- Still has to go through same process in Commons
- Implementation likely to be at least 6 months after Act
- CECA will continue to provide training and support