





# This morning's agenda

Introduction

**Suffolk Chamber role** 

Introducing Sizewell C and the CWA

**CWA Overview** 

**Enabling & Earthworks** 

**Marine and Tunnels** 

**Systems and processes** 

**Social impact** 

What's next

Q&A

**Ashley Shorey-Mills** 

**Ashley Shorey-Mills** 

**Dave Speight** 

**Mick Jennings** 

**Derek Orr** 

**Derek Orr** 

**Daniela Caso** 

**Jessica Rivers** 

**Olivia Cairney** 

**Ashley Shorey-Mills** 

10.00am

10.05am

10.10am

**10.20**am

10.30am

**10.45am** 

11.00am

11.15am

11.30am

**11.45am** 

# Who are the Suffolk Chamber Supply Chain Engagement team?

- 8th largest Chamber of Commerce in the UK
- Working with Sizewell C since 2012 and more recently in discussions with cross sector organisations and developers regarding projects and opportunities
- Run the local and regional engagement programme including sizewellcsupplychain.co.uk
- Currently supporting over 3,000 businesses employing over 900,000 people
- Team of 6 dedicated to working on the Sizewell C Supply Chain engagement project
- Connected to the wider chamber network to add reach and success
- Supporting growth in skills, social value, community engagement, policy, stakeholder management, resourcing and location etc



# Sizewell C - The national commitment

 70% UK content overriding aim, prioritising Local > Regional > National

Core commitments aligned to UK levelling up agenda

Considering future nuclear supply chain and needs of GBE-N

Creating partnerships, sharing expertise and re-building nuclear supply chain

£2.5bn

To be spent in the North of England during construction

£900m

To be spent in the Wales during construction

£4.4bn

To be spent in the **East of England** during construction

£2.0bn

To be spent in the **Suffolk** during construction

(N.B. a subset of East of England not additional)

# Summary of Key ESG social value themes

SZC has developed 5 Environmental and Social Governance (ESG) Supply Chain Goals to identify key areas where the supply chain can help deliver the Strategic Aims.



Goal 1: Increase UK content

By championing UK content in the supply chain, and prioritising local, regional, and then national spend where possible



Goal 2: Invest in education, employment and skills

By identifying job opportunities and skills training and apprenticeship opportunities



Goal 3: Reduce the environmental impact of construction

By identifying and acting on opportunities to leave a strong environmental legacy as well as mitigating our impact on the environment.



Goal 4: Tackle workforce inequality

By creating a diverse and inclusive workplace which employs local people, engages young people, takes steps to engage hard-to-reach-groups and promotes health and wellbeing



Goal 5: Optimise opportunities for local communities

By providing opportunities in the region and supporting initiatives that improve outcomes for local communities

# Suffolk Chamber key priorities

#### Local

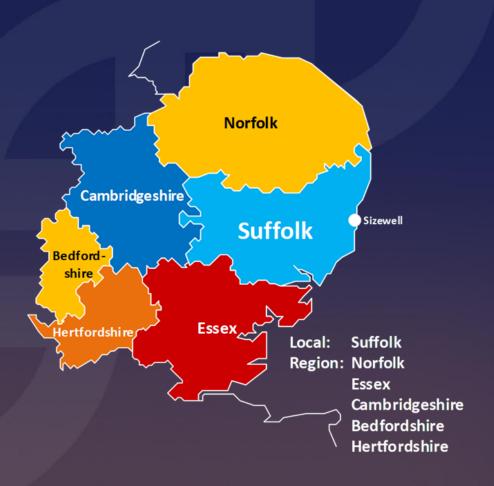
- Local jobs Employing people from this region
- Local skills Expanding & training of new and existing workforce
- Local opportunities Projects on and off site across the region
- Joint ventures Fostering collaboration over competition

#### Legacy

- Positive and enduring impact for the area & region
- Building a business community fit for future growth
- Preparing Business for large infrastructure projects
- Increasing Diversity and Inclusivity in the workplace
- Improving health, wellbeing and community cohesion
- Facilitating sustainable and proportionate growth & positioning

#### **Environment**

- Contributing to the UK's 2050 net Zero ambitions
- Reducing environmental impact and promoting increases in biodiversity



# Supply Chain Guidance - Supporting the Supply Chain

Our Engagement and support work extends to all sectors and all sizes of business. It is about identifying the need and finding the support and advice that is most needed for local and regional businesses, whilst also supporting the larger tier 1's

- Intro's & Recommendations to Alliance and Tier 1's
- Events and Engagement
- Nuclear Culture and practices
- Health & Safety and Compliance
- Contracting standards and requirements
- Funding and Training
- Collaboration & JV's
- Innovation support
- Supply Chain Portal
- Social Value & ESG
- Celebrate Success



# **Supply Chain Guidance**

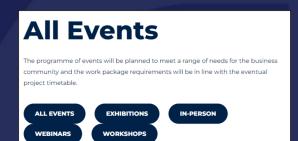
SIZEWELL C OPPORTUNITIES

COMPETEFOR

GUIDE

The Suffolk Chamber of Commerce provides a Local & Regional Supply Chain Engagement Team working with Sizewell C to inform and mobilise companies to contribute and take advantage of the opportunity that the Project offers our region

Powering Britain's Future I A Tour of Sizewell C





SIZEWELL C - ALL SUPPLIER WEBINARS THAT FOCUS ON THE SUPPLY CHAIN

SUFFOLK CHAMBER SUPPLY CHAIN **ENGAGEMENT BUSINESS SUPPORT PROGRAMME** 

**FUNDING & RESOURCES** 

**SKILLS & TRAINING** 

JOB SERVICE PORTAL

PROCUREMENT & BEST PRACTICES

SIZEWELL C COMMUNITY FORUMS

# Sizewell C Opportunity Portal

CompeteFor – Sizewell C Microsite

Sizewell C opportunities are now being advertised on CompeteFor, to respond you are required to register on CompeteFor.

https://www.competefor.com/business/

Once registered on CompeteFor you will then need to complete & publish your business profile for your organisation to be business ready and therefore allow you to respond to opportunities.

It is important when logged in to CompeteFor to complete your <u>email alert profile</u> to keep up to date with opportunities that may be of interest to you. To find videos for setting up your business profile & email alerts, please visit

https://www.competefor.com/video-guides/







# Introducing the Project

David Speight - Civil Works Programme Director

# The Project





Sizewell C will see the creation of a **3.2** Gigawatt nuclear power station on the Suffolk coast to provide reliable base load low-carbon electricity

As a close copy of Hinkley Point C, Sizewell C will benefit from the efficiencies that come from replication. The benefits of replication are already being seen in efficiencies between Units 1 and 2 at HPC.



Sizewell C will supply power to million

homes & and generate electricity for

60 years



Sizewell C will save

9 million tonnes
of CO2 emissions for



Sizewell C will support around 70 000 jobs

up and down the country

40% target of women in the nuclear



The CWA will commit to the employment of:

25% local and

30% regional skills

£125 million

per year boost for East of England economy during core construction



Up to

£4.5 billion

to be invested in East of England over lifetime of Sizewell C



# The Journey





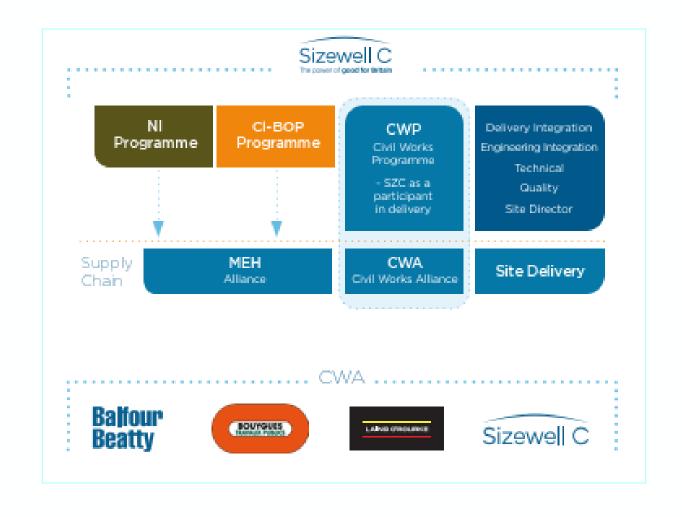
#### **Key Dates**





# **Introducing Civils Works Alliance**





# Why an Alliance?



#### With traditional contract, what is Predictable is not what is Desired

- Construction has achieved a productivity growth of circa 1 percent annually for the past twenty years
   we need 20%.
- Traditional win/lose (zero sum) procurement models have proven inadequate.
- · Cooperation is the key ingredient of project success.
- The procurement model structures how cooperation is nurtured or disincentivised on a project.



# What are top 6 features of the Sizewell C Project that make an Alliance approach the right approach?

#### 1 Focus on Outcomes

Prioritises the best possible project outcomes rather than adhering strictly to predefined processes.

#### 2 Collaboration and Teamwork

Encourages close collaboration among all parties, fostering a unified approach to achieving project goals.

#### 3 Shared Risk and Reward

Aligns the interests of all participants by distributing risks and rewards equitably, promoting a focus on collective success.

#### 4 Innovation and Flexibility

Facilitates innovative solutions and adaptability, allowing for adjustments as project needs evolve.

#### 5 Increased Efficiency

Reduces disputes and delays by encouraging open communication and problem-solving, leading to more efficient project delivery.

#### 6 Enhanced Trust and Transparency

Builds strong relationships and trust through transparent processes and shared objectives.

ALLIANCE CLIENT		
Integrated Team to develop the Project Solution and align on the Target Outturn Cost (TOC)	Integrated Management Structure during delivery	Shared Objectives + Commercial Framework supports teams collectively chasing VfM Solutions
Share Risks	Commitment to 'No Surprises' and therefore 'No Disputes'	Explicit Commitment to maintain Alliance Principles to
Based on Win/ Win or Lose/Lose Outcomes	No Disputes	support behaviours for successful project delivery
Cost Reimbursable Target Outturn Cost Model	Performance Explicitly Recognised in the form of Meeting Milestones + Cost Targets + KPIs (ESG)	Contractor Cost Liability and gain capped
True Open Book Reporting		

Active Client Approach



# **Overview**

Mick Jennings - CWA Procurement Lead

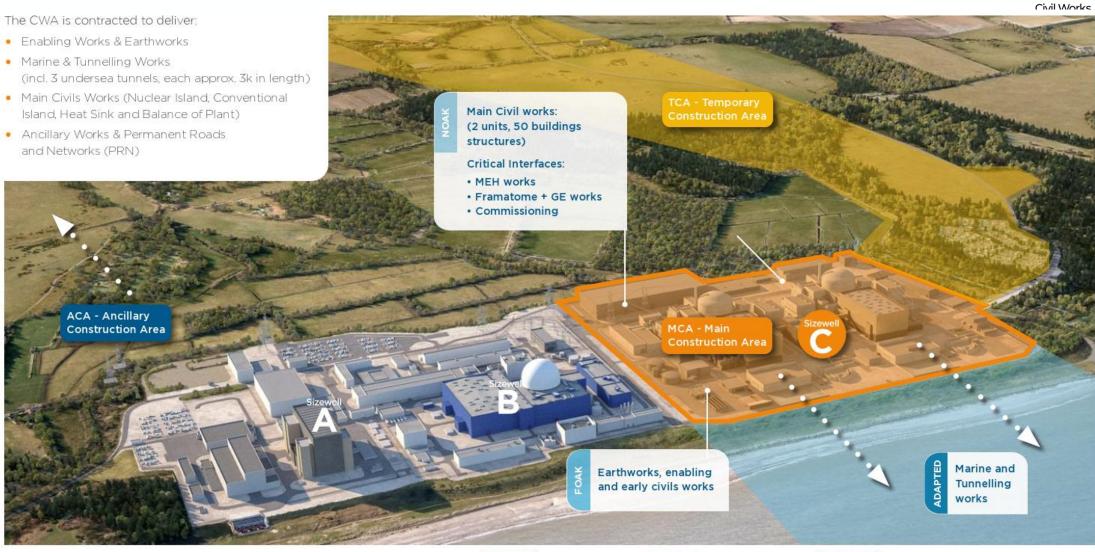
# What's the Scope?



ADAPTED

Enhanced from FOAK for SZC Conditions

NEXT OF A KIND

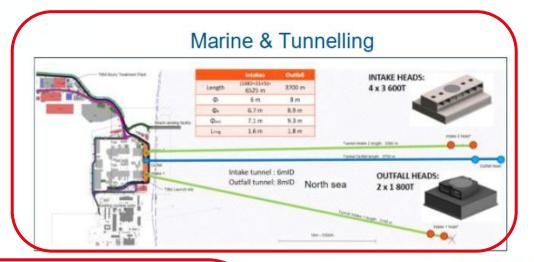


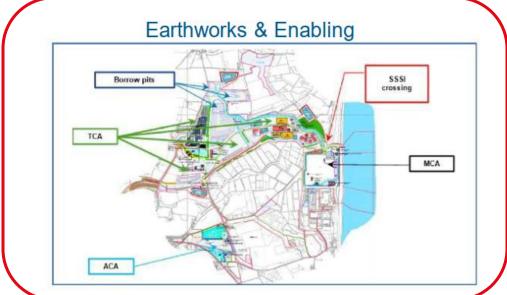
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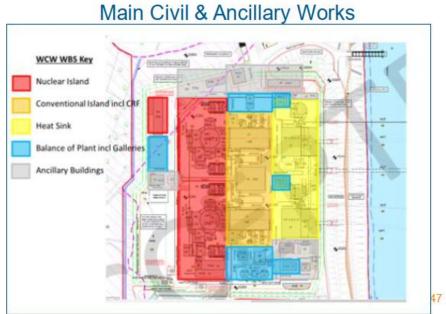
Key

# What's the Scope?









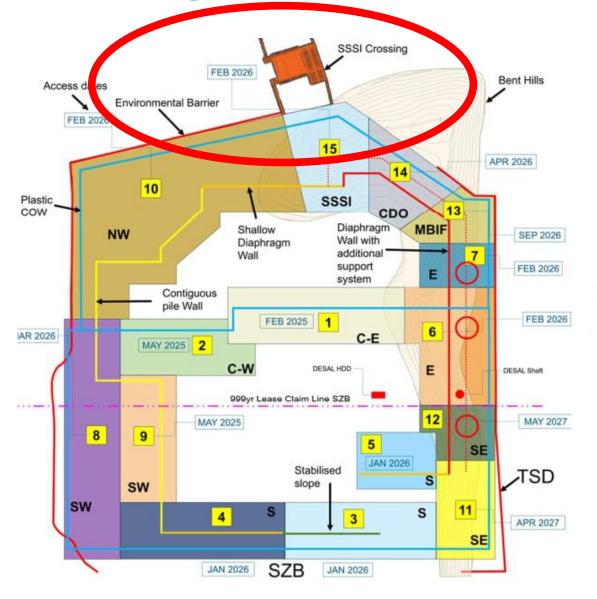


# **Enabling and Earthworks**

Derek Orr - Project Director- Marine and Tunnel, Enabling Works and Earthworks

# **Enabling & Earthworks – SSSI Crossing**







Sheet Piling Material £8m



SSSI Drain Diversion & Environmental Barrier £29m



Bailey Bridge £1.4m



Ground Improvement £10.5m



SSSI Civils & Abutments £21.6m

**Enabling & Earthworks – Ground** 

**Improvement** 





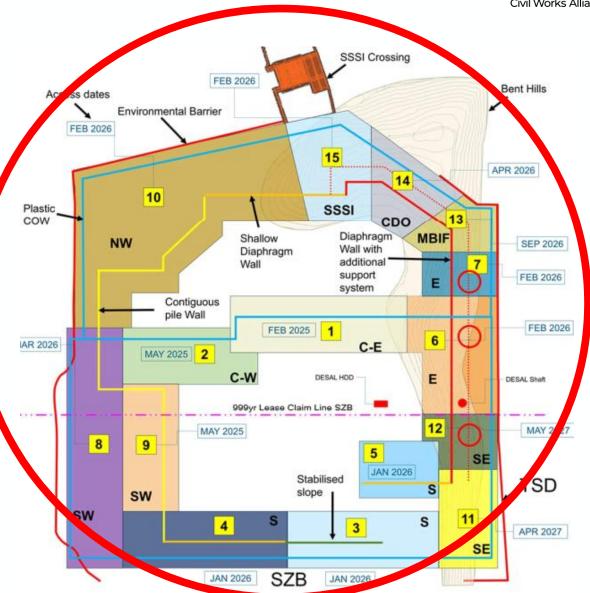
Early Geotech – DSM £18m



Early Geotech - DSM & CSM £29m

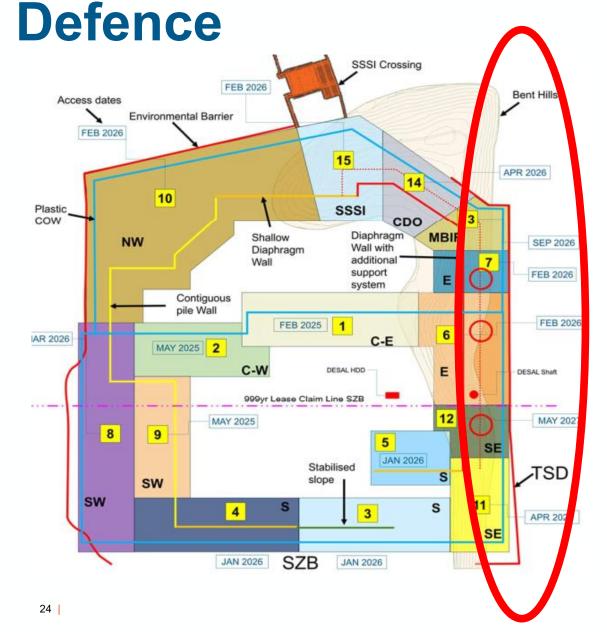


Early Geotech – Plastic Wall & CSM £37m



**Enabling & Earthworks – Temporary Sea** 







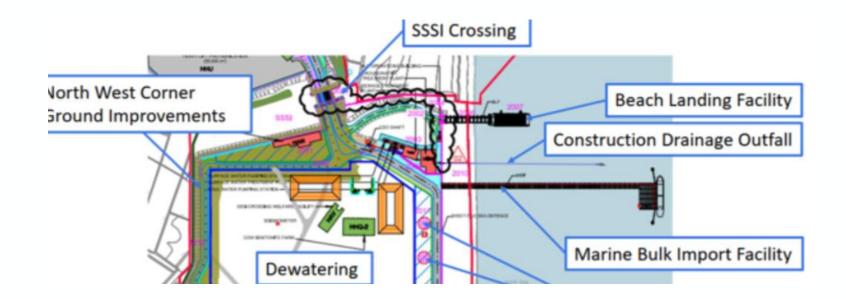
Sheet Piling Material £8m



Temporary Sea Defence Installation £3m

# **E & EW – MBIF / CDO / Marine - 2025**





Horizontal Directional Drilling £60m

MBIF Superstructure (Cantitravel Operation) £23m

MBIF Jetty Head Installation

Structural Steel £10m

Precast Concrete Deck £4m

Tubular Piles £5m











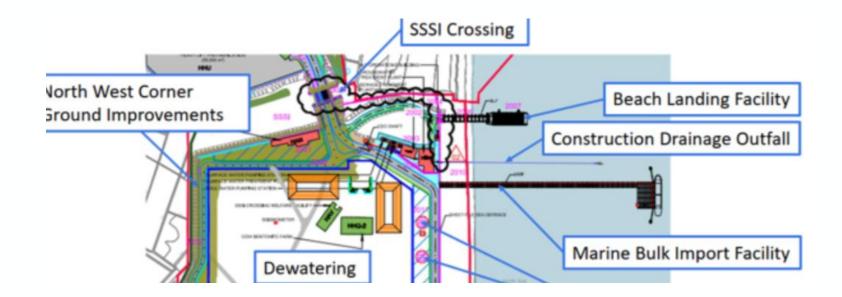


#### Tier 2 Supply Chain being developed:

- Specialist welders
- Safety Boat
- Guards and handrails
- Small power / lighting
- Fenders and bollards
- Offshore Dredging

# E & EW - BLF - 2026





Maritime Work £8m

Marine Dolphins and Mattress £45m

Miscellaneous Metals

Structural Steel £20m

Precast Concrete Deck £8m

Tubular Piles £25m

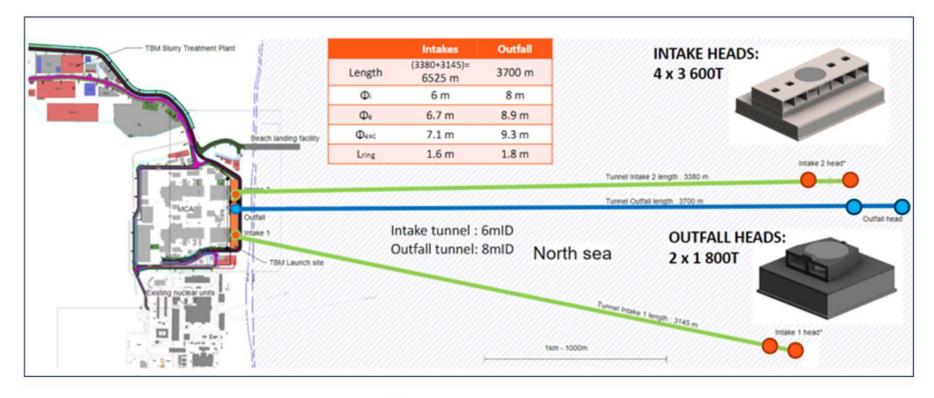


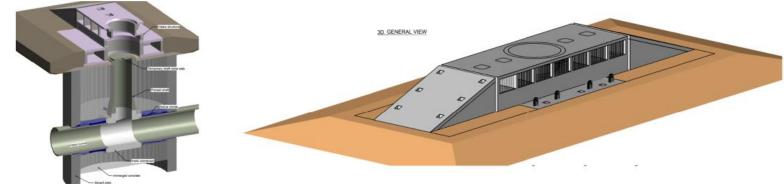
# **Marine and Tunnels**

Derek Orr - Project Director- Marine and Tunnel, Enabling Works and Earthworks

# **Marine & Tunnels**



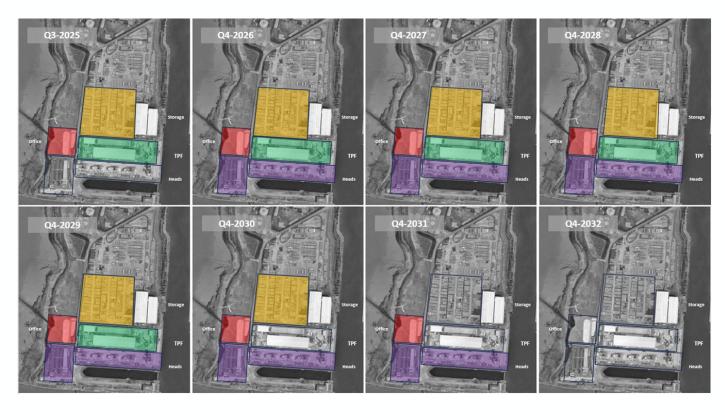




## **Avonmouth – Heads and Tunnel Segments**







**Phased Handover** 

## **Avonmouth – Future works**



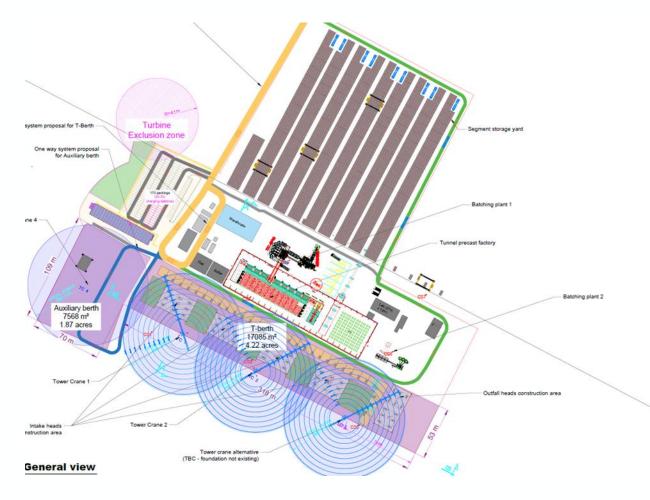




"Building the team for Success"

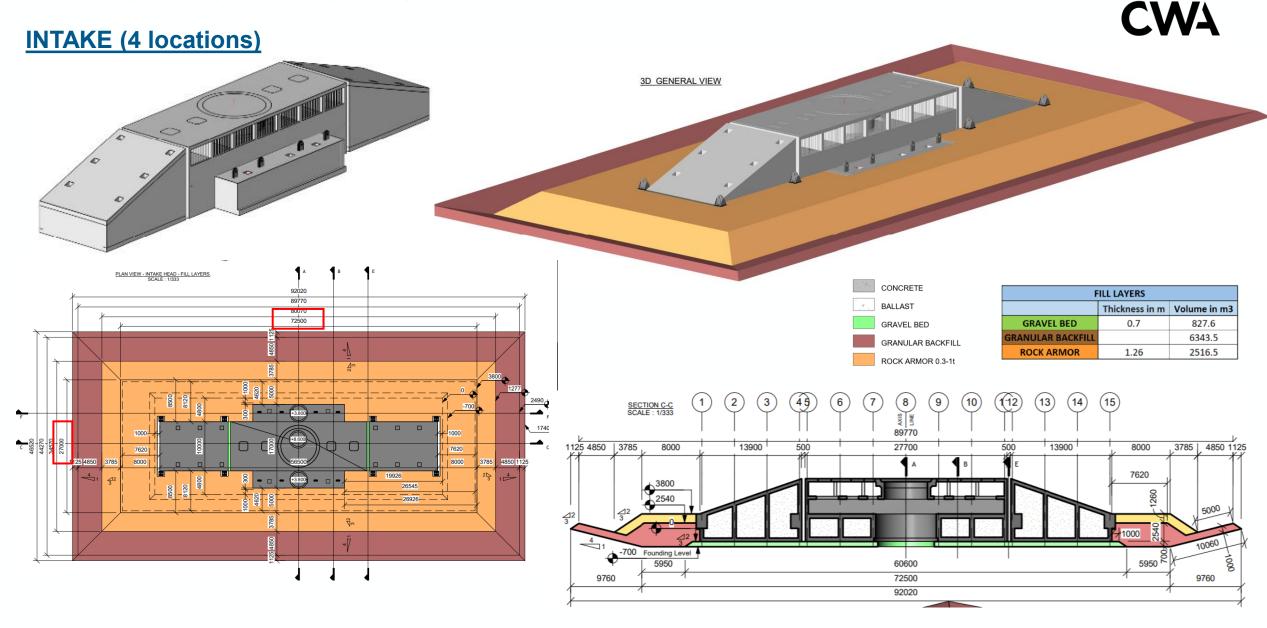
### Avonmouth – Proposed Layout – 2025 / 2026



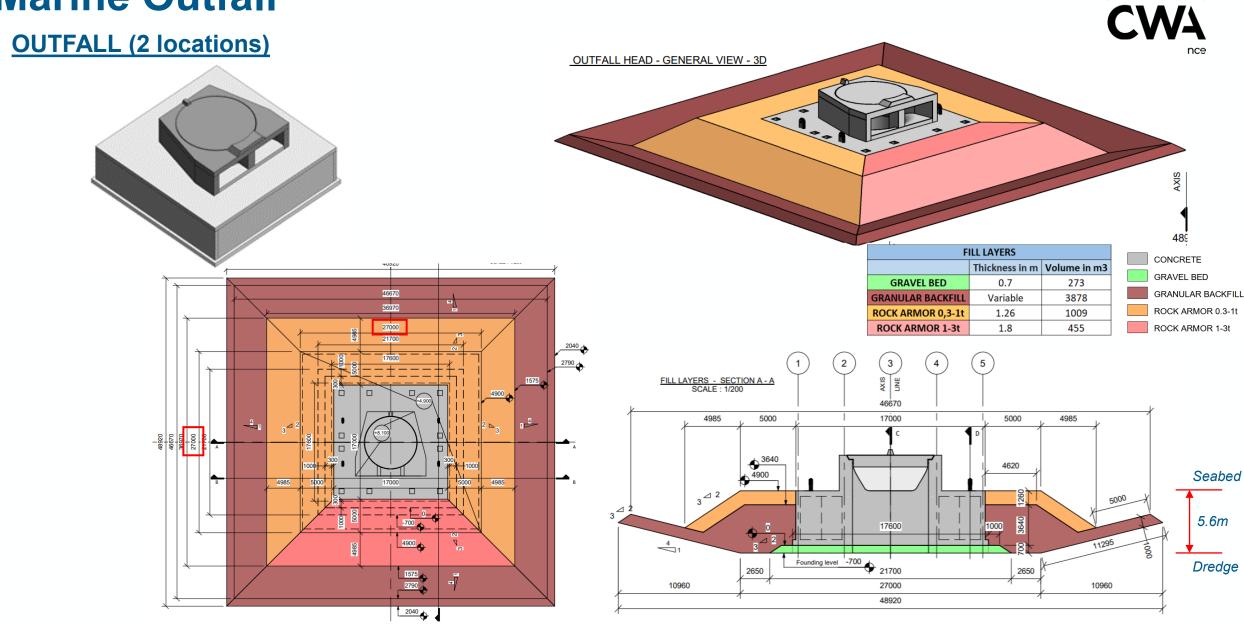


- Site Set Up contracts
- UXO Investigation
- GI
- Piling
- Office Welfare and accommodation works tendered
- · Civil Works Car Parking and EV Charging
- Electrical and Distribution
- Marine Procurement Strategy
- Batching Plants works tendered
- Gantry Cranes
- Refurbishment of existing precast factory
- Carousel works tendered

### **Marine Intake Heads**

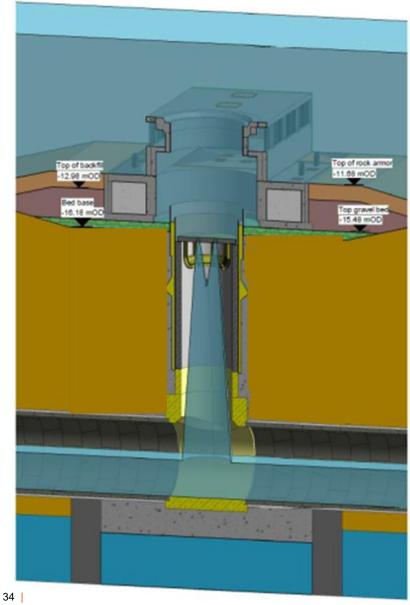


### **Marine Outfall**



### **Marine Works**





- Dredging volume ~127,000-~198,000m<sup>3</sup>
- Concrete in secant piles ~33,000m<sup>3</sup>
- Concrete in tremie fill ~34,000m<sup>3</sup>
- Cementitious waste to dispose/recover from the seabed (Secondary pile cuttings + secant pile cut down + main shaft excavation) - ~22,000m<sup>3</sup>
- Annular grout ~530m<sup>3</sup>
- 4no 4000t intake heads
- 8no 2000t ramps
- 2no 2000t outfall heads
- 6no 6.1m diameter, 35m long, 300t casings
- 6no 5.3m diameter, 13m long, 300t liners
- 4,500m3 gravel bedding
- 40,000m3 backfill
- 15,500m3 rock armour

## **Support Hub**

CWA

In order to support the offshore operations, a significant hub on the East coast is required for the below activities

- Site offices, parking to support marine construction activities
- Crew transfer location
- Quayside logistics
- Large materials storage (casings + liners)
- Storage of rock materials
- Storage of concrete constituent materials
- Staging of precast Heads
- Import staging (& dewatering) of waste











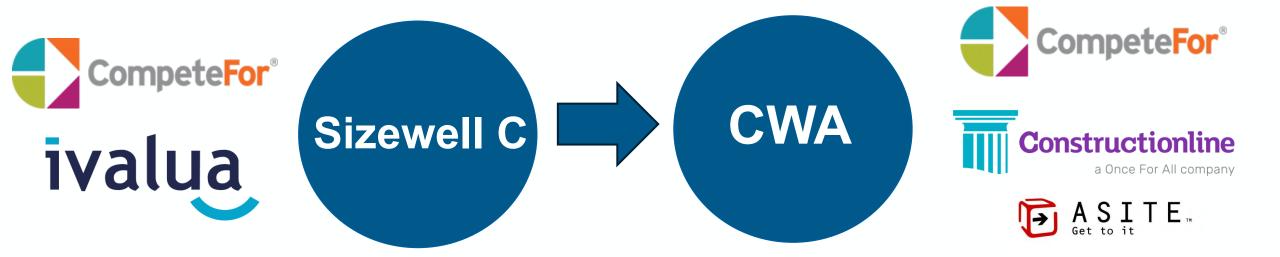
# **Systems and Processes**

Daniela Caso - CWA Procurement Systems Lead



# Transition of Procurement Processes and Systems Sizewell C → CWA

System Landscape: From Expression of Interest to Tendering





# **Transition of Procurement Processes and Systems**Sizewell C → CWA

## System Landscape: From Expression of Interest to Tendering

Stage	SZC System	CWA System	Function
Expression of Interest	CompeteFor	CompeteFor (unchanged)	Early engagement and opportunity visibility
Pre-qualification	Ivalua	Constructionline (Once For All)	Assessment of supply chain capability and compliance
Tendering	Ivalua	Asite	Distribution and structured submission of tender documentation
Evaluation & Award	Ivalua	Asite	Evaluation and contract finalisation



# Transition of Procurement Processes and Systems Sizewell C → CWA

As we move from Sizewell C systems to CWA, here's what you can expect:

- **Different systems** you may need to register and interact differently
- Some steps will be simplified, while others may initially feel unfamiliar.
- Understanding the new process early will help avoid delays or duplication when bidding
- Ongoing processes will remain in the system where they started
   (e.g. if a tender is running in Ivalua, it will be completed there and will not be
   transferred to Asite)
- A more efficient internal approval workflow will reduce response times
- Support will be provided by CWA to help you understand and navigate the new process



# **Social Impact**

Jessica Rivers - Social Impact Advisor



## **Introductions**

Part of the Civils Works Alliance (CWA)

Social Impact (ESG) Team

- •What is Social Impact?
- Provide an understanding of why Social Impact is important for the project.
- Explain what commitments and targets the CWA will support the SZC team in.
- Give an overview of what events we have taken part in and supported.
- Examples of how the CWA can get involved.



Nicky Paine
Social Impact Lead

Jess Rivers
Social Impact Advisor

## What is Social Impact?

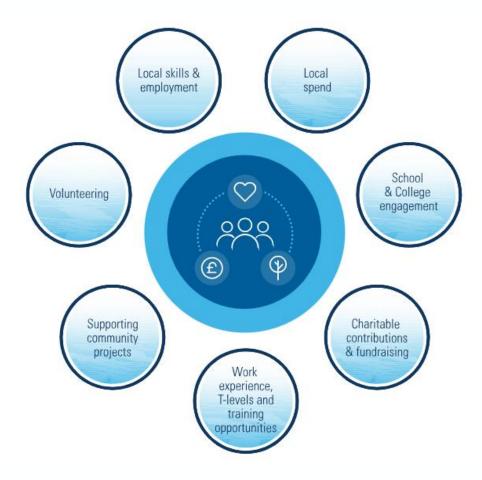












# What is Social Impact on Sizewell C?



- A local needs analysis was done in the areas surrounding Leiston using the Indices of Multiple Deprivation.
- This analysis identified key areas that would benefit from social impact intervention. These areas are:
  - Employment
  - Education, Skills & Training
  - Health Deprivation & Disability
  - Living Environment
  - Income Deprivation Affecting Children

## The Seven Domains of Deprivation Income Education Employment and Skills Housing & Health and Barriers to Disability Services Living Crime Environment

# What are Sizewell C's Social Impact Commitments?



Low-carbon 6 million for 60 years for 60 years

1,500
Apprenticeships

Figures

Regional spend agreements

£900 million in Wales

£2.5 billion in the North

**E4.4** billion in the East of England

70,000 UK

10% blodiversity net gain 70% construction spend

with all local further education institutions

40% Women in Nuclear by 2030

million tons of carbon avoided annually

## How the CWA are delivering on Sizewell C's Social **Impact Commitments**



SZC ESG Supply Chain Goals- Everyone involved in the project has a part to play in helping us achieve our overarching commitments

### Goal 1: Increase UK content

- Take positive action to buy from UK based businesses Promote the use of SMEs in the Nuclear Supply Chain

### Goal 2: Invest in education, employment and skills

- Provide 1,500 apprenticeship opportunities Support social mobility initiatives

## Goal 3: Reduce environmental impact of construction

Promoting environmental sustainability opportunities (carbon, water, circular economy, biodiversity, BREEAM)

### Goal 4: Tackle workforce inequality

- Improve social mobility by creating job opportunities
- Reducing the gender pay gap to zero
  Promoting physical and mental health to improve staff wellbeing

### Goal 5: Optimise opportunities for local communities

- Take steps to reduce the carbon intensity and local air pollution
- Contribute to initiatives that improve outcomes in the region
- Support the creation and maintenance of green spaces in the UK & Suffolk









## Investing in education, employment and skills

Supporting apprenticeships in the UK through the CWA and our supply chain

Supporting SZC target of apprenticeships awarded to women.

> 500+ Apprenticeships





## Tackling workforce inequality & promoting gender balance

- % workforce who are female through the CWA and supply chain
- Address Gender Pay Gap
- % Percentage of Suppliers supporting mental health initiatives for staff

## What are the CWA's Social Impact Commitments?



## Optimising opportunities for local communities (£)

Donations or in-kind contributions supporting community initiatives in Suffolk, the East of England and the UK

# Hours spent participating in Community Initiatives, in Suffolk, the East of England and the UK

- ✓ Reducing Crime
- ✓ Health & Wellbeing
- ✓ Support of disadvantaged and hard to reach people in the community
- ✓ Supporting the unemployed
- ✓ Careers Support in Schools & Colleges
- ✓ Create/ manage green infrastructure



## What have we achieved so far?

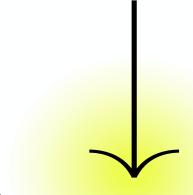
## School / College Engagements

#### Suffolk

- University of Suffolk
- · Suffolk New College
- Norfolk & Suffolk Careers Hub
  - Suffolk County Council
- · Building Growth Skills Group
- St John Leman High School
  - East Cost College
  - West Suffolk College
  - Beccles High School
  - Ipswich School
  - · Felixstowe Academy
  - Ixworth High School
  - Stoke High School
  - · Abbeygate Sixth Form

#### Norfolk

- · University of East Anglia
- College of West Anglia
  - Greshams
- · City College Norwich
- · University Technical College Norfolk (UTCN)
  - · College of West Anglia
  - Festival of Knowledge
  - · Royal Norfolk Show
  - East Coast College
  - Norwich School
  - · ACE Project Rackheath



## **Supporting Unemployed**

- Job Centre Plus (Leiston, Kings Lynn, Lowestoft, Great Yarmouth)
  - Forces Employment Charity
  - Suffolk County Council
    - Build Force
  - · Women in Construction Anglia
  - ACE Project Rackheath

# Social

← Impact

## Supporting Disadvantaged / Hard to Reach

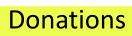
- Inspire
- Access Community Trust
  - · Headway Suffolk
    - Thrive

## **Crime Reduction Initiatives**

- HMP Wayland
- HMP Hollesley Bay
- HMP Warren Hill
- HMP Highpoint
- City & Guilds
- DWP in prisons

## **Green Space Volunteering**

- Wild East
- Rewilding opportunity in collaboration with subbie, SZC & Leiston Town Council
  - Suffolk Wildlife Trust



- Suffolk Mind
- Project 40seven
- IP17GNS.com

## Mental Health & Wellbeing Initiatives

- Suffolk Mind
- · Time to Talk Day
- Headway Suffolk
- Supporting Net Zero Leiston with installation of bike hubs
  - National Mental Health Day

## **Careers Outreach**

















































# Volunteering





















## Collaboration with our subcontractors so far has included:



### **HMP Support:**

Supporting HMPs Wayland, Highpoint, Norwich, Hollesley Bay & Warren Hill at careers engagement activities and employment outcomes

## **Educational Outreach Support:**

Supporting students in schools & colleges to promote SZC and opportunities within it

## **Careers Outreach Support:**

Supporting engagement with local Job Centres, Prisons and with charities that support groups facing barriers to employment

## **Support of local community groups/initiatives:**

Working with the CWA to support local charities / organisations with volunteering / donations of time and equipment

We need the support of our Subcontractors to continue to deliver positive impact on the communities in our region.



# What's next?

Olivia Cairney - Supply Chain Manager

# **Upcoming events**



SZC
Essential
Standard
(Construction
Line)

Main Civils Event

Geotechnical Alliance Education
Webinars
(Commercial
& Contracts

# **Upcoming Opportunities- CompeteFor**

Heavy Load Crane **BLF Sheet Piles** Casing and Liner Fabrication **Tower Cranes** September 2025 Gantry Cranes[ACA] Temporary Plant & Equipment Hire **BLF Main Build** Highways and Surfacing October 2025 Capping Beams Formwork to basement, Cores and Superstructure (HBX) Waterproofing - Bonded Membrane & Waterbar Material Supply November 2025 Waterproofing - Unbonded Membrane Material Supply Staircases Formwork HMX Building Rubber tired Gantry Cranes [Avonmouth] includes crane Assembly /dismantling December 2025 HR Monitoring (CRX & Building) **UXO Survey & UXO Clearance** Marine Coordination **UXO** Analysis Isolation Cap Fabrication





