



ceca
Working for Infrastructure

Closed consultation

Consultation on streamlining infrastructure planning

Updated 24 September 2025



Closed consultation

Late payments consultation: tackling poor payment practices

Published 30 July 2025

CITB Announce Support For Infrastructure Sector Skills Plan

Press Release | 28 October 2025

The Construction Industry Training Board (CITB) has today announced its support for the Infrastructure Sector Skills Plan, a new action plan designed to address specific needs for infrastructure construction skills, helping to tackle the UK's infrastructure skills gap and support the delivery of major national projects. Owned and shaped by CECA and wider industry partners,

Getting The Planning System Right For Major Infrastructure Projects

UK News | 27 October 2025

Establishing a planning system that works for major infrastructure projects is critical if we are to maximise the economic benefits that they generate. Government has consulted widely on planning system reform during 2025 and most recently has been looking at how to streamline the relevant processes for major infrastructure projects. In our response to this

CECA Responds To Late Payments Consultation

UK News | 22 October 2025

The UK Government has been consulting on how best to tackle late payments in the UK, which costs the economy approximately £11 billion per year. Many CECA members feel the negative cash flow impacts of late payments daily and to ensure that they had a voice in the consultation the association ran a survey to

World Mental Health Day 2025 – HSE Working Minds Campaign

Blog | 10 October 2025

To mark World Mental Health Day 2025, the Health and Safety Executive (HSE) is urging employers to go beyond pricing

CECA: Slowing Workloads For Government Growth A 'Wake-Up Call'

Press Release | 10 October 2025

Infrastructure contractors today highlighted growing concerns over the uneven distribution of civil engineering

CECA: Success Of Clean Energy Jobs Plan Rests On Shovel-Ready Projects

Press Release | 20 October 2025

Civils contractors today welcomed the publication of the UK Government's Clean Energy Jobs Plan, which sets out a national drive to recruit and train workers for the energy transition. The plan

CECA Policy Update and 2026 Work Plan

Contents

- ▶ Programme delivery
- ▶ 2026 work plan
- ▶ Member feedback

Programme delivery - government consultations

- ▶ Consultations
 - ▶ HMT Landfill Tax
 - ▶ HMT Autumn Budget
 - ▶ MHCLG Infrastructure Planning
 - ▶ DBT Late Payments

Programme delivery - roundtable and webinar programme

- ▶ Roundtables
 - ▶ 12th November - Skills - Lauren Edwards MP (Skills All-Party Parliamentary Group)
 - ▶ 11th December - Road Investment Strategy 3 - Adam Simmons (National Highways)
- ▶ Webinars
 - ▶ 6th November - Construct Zero - Hannah Vickers (Construction Leadership Council)
 - ▶ 1st December - Autumn Budget - Dan Haile (Institute for Government)
 - ▶ 22nd January - CLC 2026 Work Plan - Stuart Young (Department for Business and Trade)

2026 Work Plan

- ▶ Five core elements:
 - ▶ Policy workshop roadshow
 - ▶ Roundtable and webinar programme
 - ▶ Sector/cross-sector group delivery
 - ▶ Government/CLC engagement
 - ▶ Communications strategy

A workshop roadshow with the regions and nations to update and establish CECA's primary policy positions

- ▶ Through its *Clients, Policy & Workload* core pillar, CECA has established 15 primary policy positions. Periodically updating these positions is necessary to ensure their ongoing relevance for CECA and its members.
- ▶ A programme of workshops will be delivered with CECA regions and nations to undertake this update work. The workshops will also provide an opportunity for broader feedback on the work of CECA Policy, as well as enabling the team to share updates on key projects and activity with members.

A programme of roundtables and webinars with senior policy, client, regulatory and political stakeholders to bring CECA members closer to key decisionmakers

- ▶ Across 2026 CECA Policy will deliver a series of roundtables and webinars to connect CECA members with senior decisionmakers across the core infrastructure sectors of transport, energy, communications, waste and water.
- ▶ The series will enable valuable insights and knowledge transfer between CECA members and senior decisionmakers, helping to position CECA as a trusted industry voice. A communications strategy will be deployed to raise awareness of the series, helping to drive broader impact with relevant CECA audiences.

To establish a clear purpose for sector and cross-sector groups managed by CECA Policy and to develop programmes of activity for each thereafter

- ▶ CECA Policy is responsible for managing and delivering activity for the following sector and cross-sector groups:
 - ▶ Energy
 - ▶ Environment
 - ▶ Health, Safety & Wellbeing
 - ▶ Water
- ▶ A work programme will be established and delivered for each group during 2026. Work programmes will detail the meetings, events, themes, written outputs, policy development and other activities that each group will deliver during 2026.

To embed CECA within key Whitehall Departments focused on infrastructure policy, the Construction Leadership Council and the like

- ▶ During 2026 CECA Policy will seek to establish itself across key Whitehall Departments, including relevant arms-length and business engagement organisations, focused on transport, energy, communications, waste and water policy issues.
- ▶ The objective is to position CECA Policy as conduit for government and CECA members; facilitating timely and rapid knowledge exchange between policymakers and industry that improves infrastructure development and delivery.

To develop a strategic approach to communications, both internally and externally, including celebrating CECA's 30th Anniversary and upgrading the CECA website

- ▶ A project to enhance internal communications for CECA staff and for CECA members will be initiated in 2026.
- ▶ CECA will celebrate its 30th Anniversary in November 2026 and to mark this a programme of celebratory content and activity will be delivered, including a physical event for CECA members and key stakeholders.
- ▶ A project to understand the requirements of CECA's website offering will be completed in early 2026, with a view to any redesign and rebuild taking place thereafter.

Business as Usual

- ▶ In addition to new projects and programmes, CECA Policy will maintain business as usual activity throughout 2026. This will include engaging with members in regions and nations to:
 - ▶ Respond to government consultations and select committee inquiries
 - ▶ Deliver both proactive and reactive communications activity
 - ▶ Provide timely advice to members on policy and regulatory issues



Member Feedback