



# CECA SW: Introduction to Defence Infrastructure Organisation

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# UK Industry's Largest Single Customer



ARMY



Cyber & Specialist  
Operations Command



Submarine  
Delivery Agency



UK Hydrographic  
Office



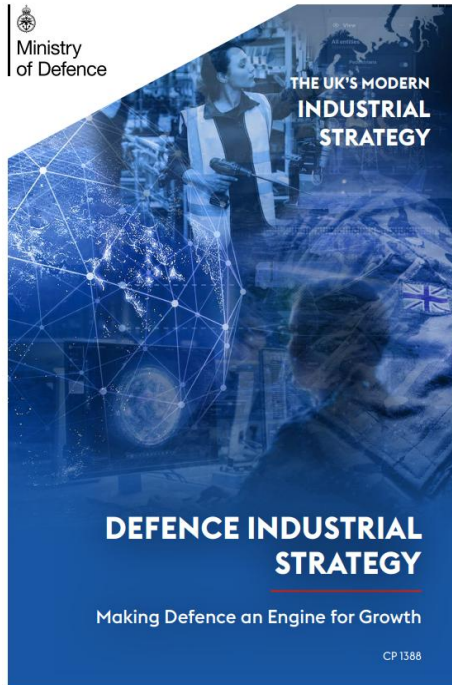
The Oil & Pipelines Agency



Defence  
Infrastructure  
Organisation

# Changes Across MOD:

Strategic Defence Review - Defence Reform – Defence Industrial Strategy - Defence Investment Plan



- Enhanced Supplier relationships are being established with our largest suppliers through formal SRM.
- Commercial Strategies are being developed to drive more effective routes to market, this is DIP dependant.

Within the NAD Group we will implement portfolios across four categories:

- 1 Cross-domain portfolios**  
Focused on delivering integrated capabilities across all domains.
- 2 Capability portfolios**  
Which will bring together related platforms and systems.
- 3 Foundational Enablers**  
Providing the essential foundations that enable everything else to work effectively.
- 4 Cross cutting and novel portfolios**  
Driving innovation and productivity improvements across the Ministry of Defence.

# Defence Investment Plan – What is it?

- The DIP will set the future funding allocation for Defence. Key aspects include:
- **Strategic Shift** – focus on “warfighting readiness,” rapid technology adoption and industrial growth.
- **Funding & Targets** – A commitment to spending 2.6% of GDP on defence by April 2027, with an ambition to reach 3% in this parliament.
- **Nuclear & Submarines** - £billions for submarine programme.
- **Munitions & Technology** - £6 billion for munitions and a new “always-on” production pipeline, plus £5 billion for AI and autonomous systems.
- **Cyber** – Creation of a new Cyber and Electromagnetic (Cyber EM) Command.
- **Infrastructure** – dedicated funding to sustain and invest in the Defence infrastructure across the country.

# DIO Function – what is our purpose?



## DIO's Purpose

- To deliver military capability by planning, building, maintaining and caring for infrastructure. DIO's purpose is to care for the Defence estate and those that depend on it, enabling Defence to live, work, train and deploy.

## DIO's Vision

- **One Team** – to deliver a relevant, enduring, credible and unified DIO that adapts to customers' changing needs and ensure our people are proud to say they work for us.
- **Excellent Advice** – To be Defence's expert partner for all infrastructure needs, using skills built around recognised specialisms, and to provide proactive advice on using money wisely to deliver government initiatives.
- **Outstanding Delivery** – To consistently add value at pace by being agile, and to deliver customer requirements effectively by drawing on enhanced internal capabilities and our industry expertise.

# DIO Function – what is our purpose?



## DIO Responsibilities

- Plan and deliver major capital projects and lifecycle refurbishment
- Provide utilities services
- Manage hard and soft facilities management
- Maintain and sustain the Defence Training Estate in the UK and abroad.
- Allocate, procure and manage routine maintenance and reactive repair of Service Family Accommodation
- Provide a central register of asset information to advise infrastructure planning
- Act as a steward of the Defence estate to keep the estate safe and legal

Major  
Programmes  
and Projects

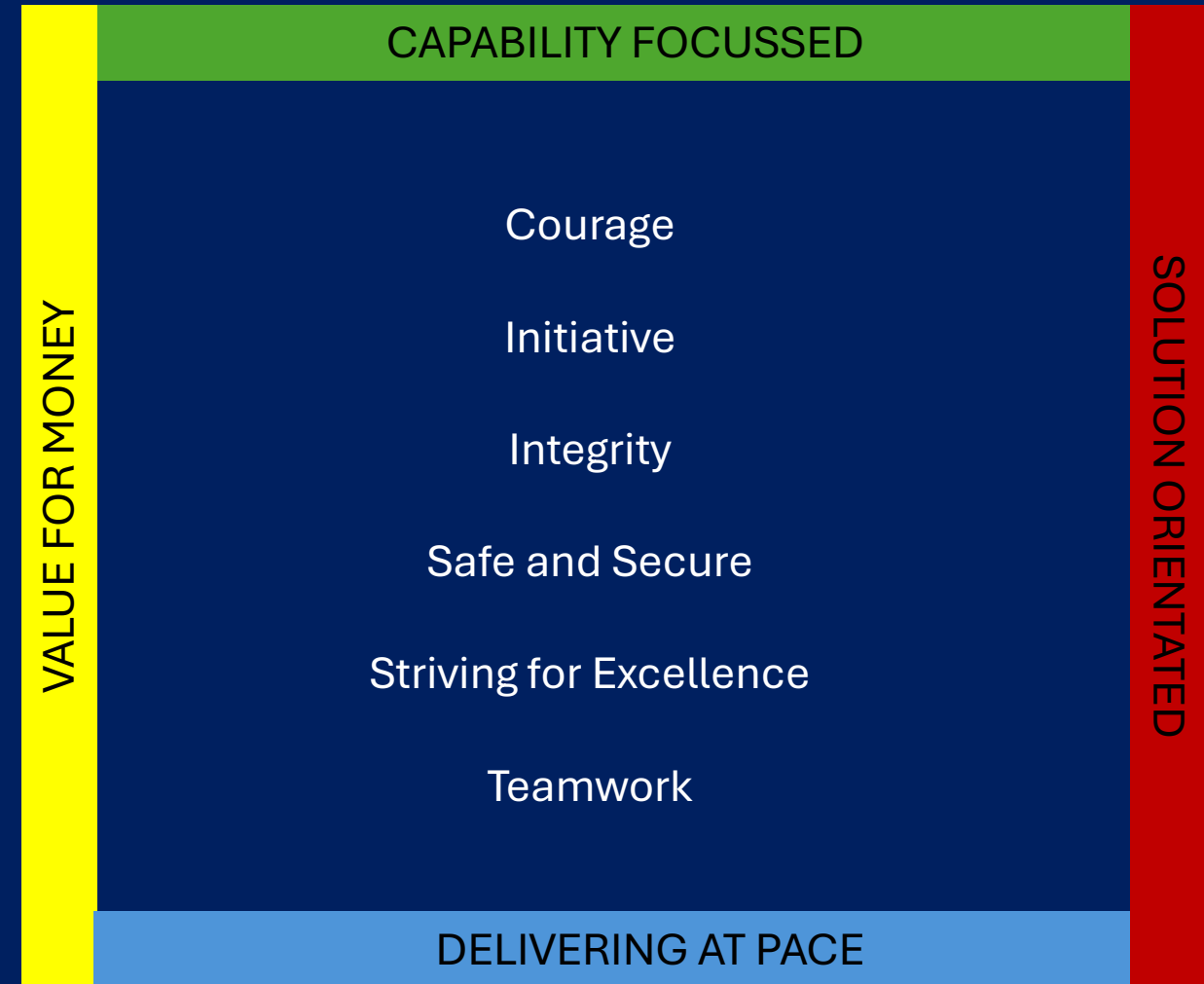
Regional  
Delivery

Accommodation

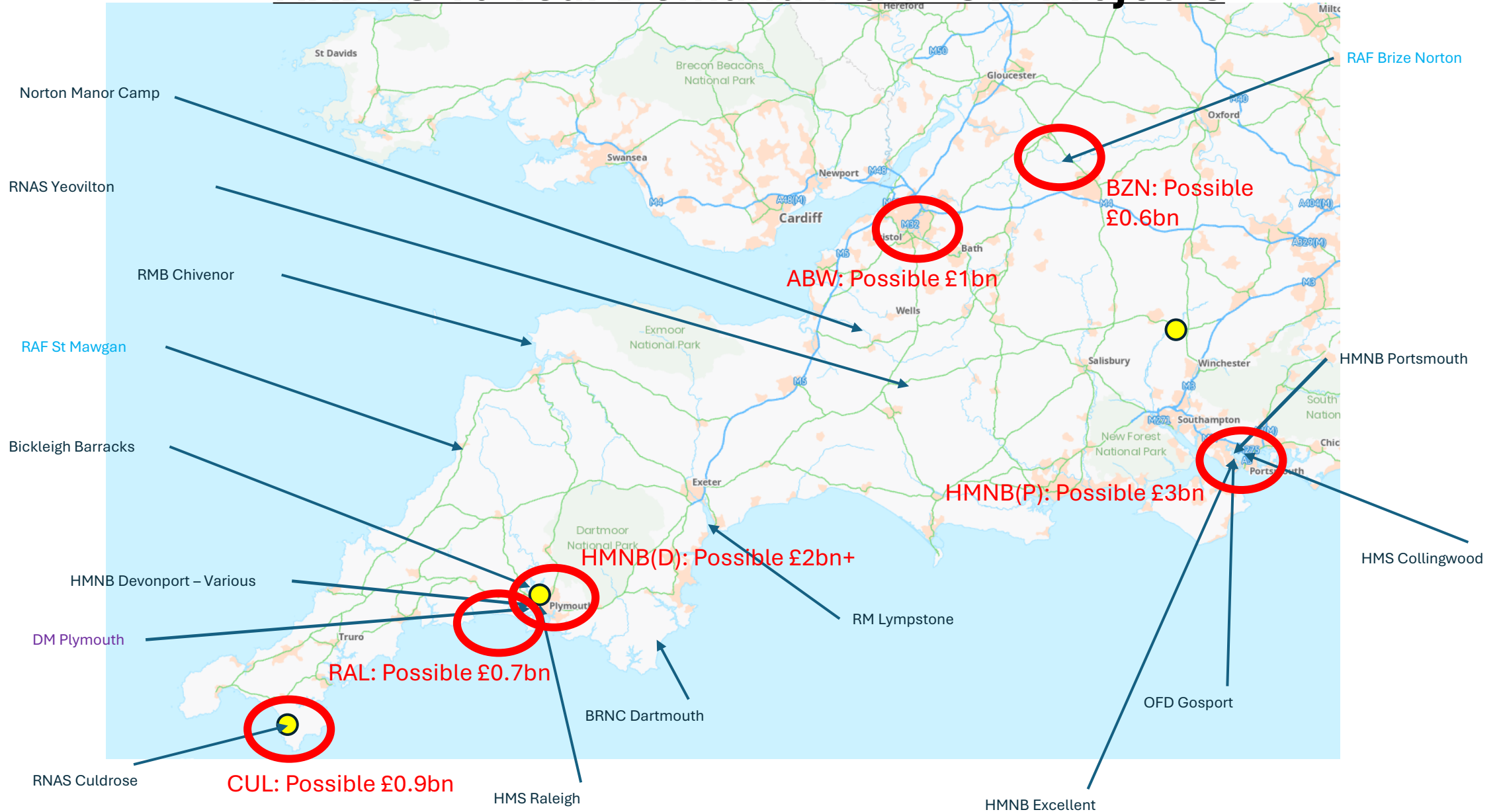
# Our NADES Vision

*"To be successfully delivering infrastructure projects and programmes, and providing expert delivery advice, which enables the Royal Navy, Royal Air Force and Defence Equipment & Support (DE&S) to achieve their military capability requirements. Projects are being delivered collaboratively and with a one team approach achieving performance, cost and time (PCT); in a culture where our people are safe and thriving, and our customers' expectations are being met or exceeded."*

## The NADES Guiding Principles



# NADES 10 Year Demand Plan - SW Projects



# Doing business with DIO

- Official source of MOD Contract opportunities – **Defence Sourcing Portal** - <https://contracts.mod.uk>
  - E-Sourcing platform and one-stop-shop for contract opportunities, tendering and information on doing business with the Ministry of Defence.
  - MOD contract opportunities will be advertised and tendered on this platform.
  - Supplier registration is required to enable expression of interest and participation in Sourcing events.
  - New suppliers must complete the initial onboarding process (completing all mandatory questions in the basic profile forms). Website contains links to PDF documents to guide you through the process.
- **Procurement at DIO - Defence Infrastructure Organisation**
- **Sign up for DIO Updates, Invites, Events and Emails**
- **Knowledge in Defence (KiD) offers information for businesses new to defence.**



# Doing business with DIO

A growing demand and Defence Reform are providing a valuable opportunity to do things better, we are looking at ways to make working in Defence more accessible and rewarding, this includes:

1. More routes to market based on asset type
2. More Alliancing style models
3. Longer term commitments to investment
4. A £5m to £20m specific framework

... and exploring others...

## Context

- **Small- and Medium-sized Enterprises (SMEs) are a vital part of our economy and the defence industrial base.** They are an essential source of innovation, agility and specialist capabilities, making them key contributors to national security and operational advantage.
- **However, SMEs often they face challenges in accessing defence procurement opportunities** – not because of their capability, but because of the complexities of the procurement process and barriers that can prevent or deter them from participating.
- **MOD has committed to increase its spend with SMEs** in a way that supports them to grow and flourish.



**Accelerating Commercial Pathways:  
The Small- and Medium-Sized  
Enterprises (SME) Commercial Pathway**

*Levelling the playing field and improving  
opportunities for SMEs in Defence procurement*

# The Defence Office for Small Business Growth (DOSBG)

Helping smaller businesses access the information they need.

- Government mission is to simplify MOD policies and entry routes to enable small businesses to access defence opportunities.
- **Jan 26** – the new team goes live and provides initial support for smaller businesses and defence stakeholders with services, to help them find new opportunities, understand requirements and connect with the right teams.
- Further information is available via [digital.mod.uk/sme-dosbg](https://digital.mod.uk/sme-dosbg) including tools and resources to support businesses interested in working with MOD projects.

# Accessing the Office for Small Business Growth



OFFICIAL

