



London Gatwick

Presentation to CECA - Northen Runway Project

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Gatwick Airport - Construction Safety



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DESTINATION
ZERO

Sustaining a strong Safety culture with Safety
central and visible in all we do.

In 'Destination Zero', Gatwick recognises both the journey of continual improvement to maintain exceptional safety performance and the importance of the project journey through its life-cycle from initiation to close out.

Three key tenets:

- It will take leadership and commitment from both Gatwick and its Supply Chain to collectively achieve 'Destination Zero' and ensure a culture of safety that we can all be proud of.
- All incidents are preventable – however, when incidents do happen they must be taken seriously and responded to effectively to ensure all learn and move forward safely.
- There are specific challenges of working in Gatwick's live operational environment - Gatwick is often best placed to understand the specific risks inherent in construction activity within that environment, and hence best placed to support the Supply Chain in mitigation of such risks.



All parties involved in Construction projects at London Gatwick are expected to understand, communicate and adhere to the 'Golden Rules'.



1. TAKE SAFETY SERIOUSLY



2. KNOW THE SITE



3. UNDERSTAND THE RISK



4. RESPECT THE BASICS



5. KNOW THE PLAN, IF THE PLAN CHANGES, STOP!



Gatwick Airport – Context



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London Gatwick today



Over 43m passengers in
2024



Over 220 global
destinations



260,000+ flights
a year



The world's most efficient
single-runway airport



Generates £5.5bn
GVA for UK economy



Supports over
76,500 UK jobs



1/4 of England's
population 1hr away



Aiming to be a net zero
airport by 2030

Our vision

To be the airport
for everyone,
whatever your
journey

Our values

Ambitious

We are redefining what's possible

Competitive

We give our best

Resilient

We never give up

Resourceful

We deliver what matters

Together

We are a team

Our priorities

Safety and Security underpins everything we do

Great service

Give every passenger an enjoyable and effortless experience

Rebuild and grow

Strengthen our airline, retail and commercial offer

Work smarter

Drive efficiency and resilience

Engage our people

Foster excitement and pride in working here

Keep our airport moving forward

Invest in projects that serve our customers

Be sustainable

Continually drive greener and more sustainable solutions



Capital Investment



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Capital Investment Programme (CIP)

- GAL consult upon and publish a Capital Investment Programme (CIP) every year
- The CIP covers a five-year period; currently looks out to March 2030
- Seven investment drivers:
 - Safety, Security and Compliance
 - Capacity and Service
 - Operational Resilience & Efficiency
 - Sustainability
 - Asset Stewardship
 - Commercial Revenue
 - Future Growth – excluded from 2025 CIP
- Capital investment between April 2025 and March 2030 is forecast to total £1.9 billion (excluding Northern Runway)
- Northern Runway was excluded from the 2025 CIP because of the uncertainty of when approval would be granted and what conditions might be attached to any approval.



Pier 6 Extension (computer-generated visual)

2025 LONDON GATWICK CAPITAL INVESTMENT PROGRAMME

Published following consultation with London Gatwick's airlines and GATCOM's Passenger Advisory Group

Issued November 2025
AIRLINES AND PAG CONFIDENTIAL

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Focus on investment - £1.9bn over next five years

Recently delivered...



Rail station redevelopment



Electric vehicle charging forecourt



Next generation security screening equipment



Refurbished departure lounges and 22 new retail units



Airfield improvements including new Rapid Exit Taxiways



New multi-storey car park at NT

Ongoing/future projects



Pier 6 western extension



Departure lounge expansions



Northern Runway Project



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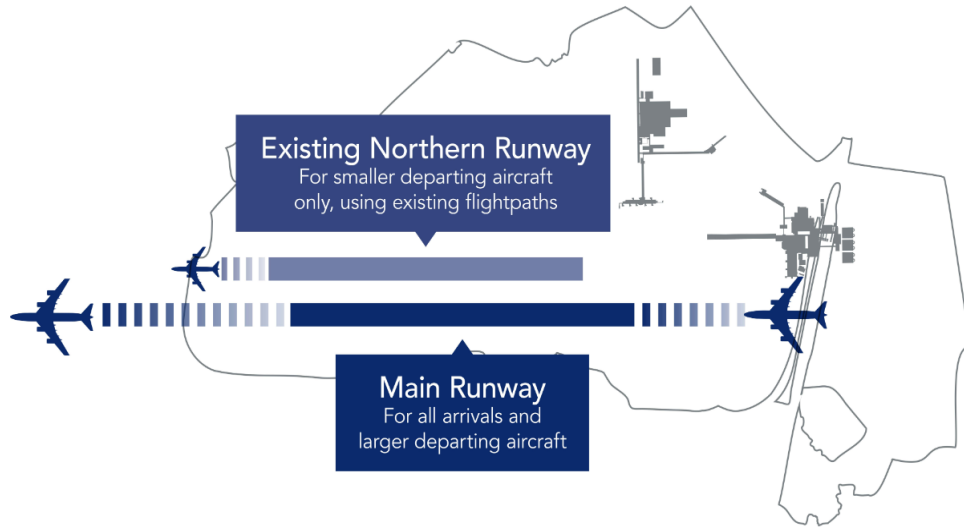
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Northern Runway Project



- Welcomed Government approval
- Privately financed, c£2.2 billion infrastructure investment
- Create 14,000 jobs across the region
- Generate £1bn each year in economic benefits

Proposed Dual Runway Operation (DRO) Concept



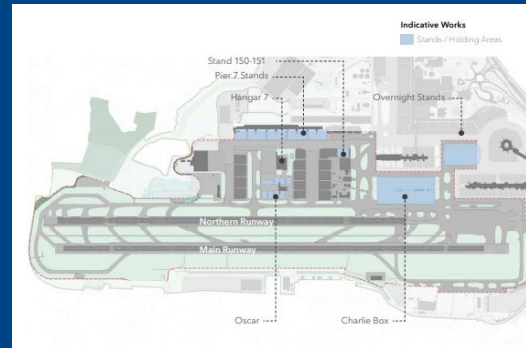
The Northern Runway will be used by smaller departing aircraft only, using existing flightpaths.

A dual runway operation **would increase capacity by 2038:**

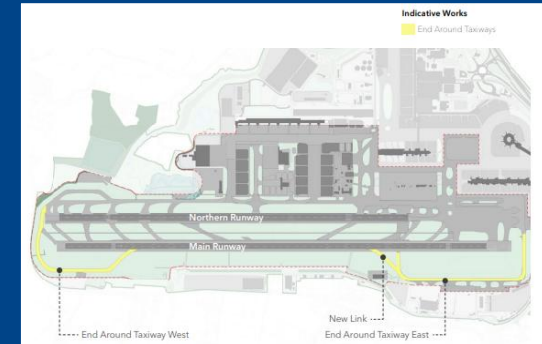
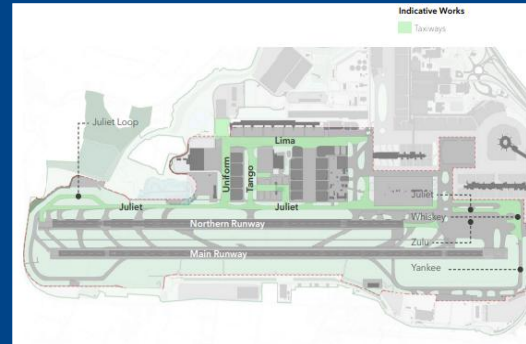
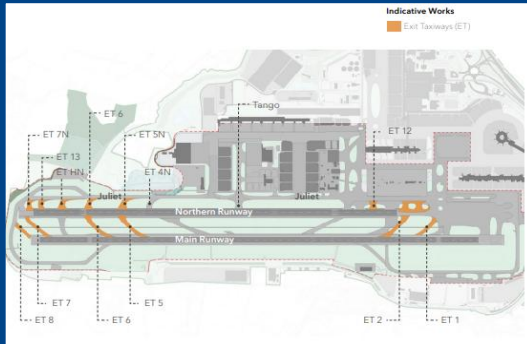
- 75.6 million passengers per year
- 382k flights per year



Airfield Focus – Runways, Taxiways & Stands



- Northern Runway relocation
- 7 X Entrance and exit taxiways
- New taxiways
- New Code C stands
- Charlie Box – stands & push & hold
- Relocate: MT, CARE, fire training, 6 sub-stations, 3 pumping stations, Larkins Road, River Mole.....





Gatwick's Northern Runway



Gatwick Airport Construction



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Capital Procurement – Support

STRATEGY, PLANNING & ENGAGEMENT



Strategy Development



Process & Governance



Early Market Engagement



121 Meetings & Webinars



Centralised B2B relationships



Visible & drive for best performance



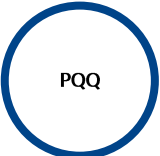
Monitor & manage market risks



Track CIP and distribute projects

PERFORMANCE AND RELATIONSHIP MANAGEMENT

PROCUREMENT & AWARD



Aligned Pre-Qualification



Future Proofed Contracts



Tender Documents and Assurance



Evaluation & Award Assurance

SUPPLY CHAIN MANAGEMENT



Mitigate top supply chain risks



Collect data required for 2DOC KPIs



Continued P&SC for non-FW demands



Continuous improvement for efficiency

Our BAU Supply Chain Strategy

Supply Chain Strategy					
Design	Design LOT1a <i>Multi Disciplinary</i>	Design LOT1b <i>Airfield</i>	Design LOT2 <i>Baggage</i>	Design LOT3a <i>Multi Disciplinary SME</i>	Design LOT3b <i>Fire Engineering</i>
Construction	Building LOT1 <i>Lower Complexity (<£3m)</i>	Building LOT2a <i>Higher Complexity (£3m - £10m)</i>	Building LOT2b <i>Higher Complexity (£3m - £10m+)</i>	Civils <i>Landside/Airside Civils</i>	Sustainability <i>Decarbonisation DP</i>
Other	Intrusive Surveys	Baggage	Professional Services	Specialist Systems	

Complete

In Development

Driving Resilience with our 1st Tier & beyond

Driving Market Appetite To...

Strengthen and diversify the supply base by clearly signalling upcoming demand, future category direction, and strategic priorities.

Understand the supplier landscape

Gain a full view of the sub-tier ecosystem to identify risk concentrations, opportunities for diversification, and capability gaps.

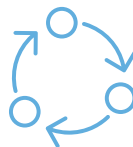
Define Our 2nd Tier Supplier Strategy

Formalise a strategy that shapes how we engage, develop, and incentivise 2nd Tier suppliers.

Engage with the Market

Execute structured, ongoing engagement with 2nd Tier suppliers to stimulate competition and reduce vulnerability.

Working at Gatwick Airport



Engagement & Communication	Process & Delivery	Compliance safety & assurance
<p>“We operate in a highly co-ordinated live environment – proactive communication is critical”</p>	<p>“Nothing starts on site without the right preparation, approvals and systems in place”</p>	<p>“This is a safety-critical, complex environment – compliance is mandatory not optional”</p>
<ul style="list-style-type: none">• Share brief/ brief Back• Daily co-ordination meetings• Weekly works scheduling• Monthly safety forums• Autodesk construction cloud	<ul style="list-style-type: none">• Construction readiness reviews• Permit systems (Ultimo)• Document Control (Meridan)• Mandatory Training requirements• Getting ID Passes	<ul style="list-style-type: none">• Health & safety golden rules• High risk activities• Airside operators license (AOL)• GADs & GANs (Directives & notices)



2nd Decade of Change



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Growing Sustainably – Decade of Change

1



People and Communities:
Supporting the local economy,
people and communities



Net Zero:
Continuing our transition to net
zero and improving local air quality



Local Environment:
Reducing our impact on the local
environment

Our vision

To be the airport
for everyone,
whatever your
journey

The construction sustainability strategy is wholly aligned with our priority to 'Be Sustainable' whilst also seeking to contribute to the other priorities and values indicated in green.

Our values

Ambitious

We are redefining what's possible

Competitive

We give our best

Resilient

We never give up

Resourceful

We deliver what matters

Together

We are a team

Our priorities

Safety and Security underpins everything we do

Great service

Give every passenger an enjoyable and effortless experience

Rebuild and grow

Strengthen our airline, retail and commercial offer

Work smarter

Drive efficiency and resilience

Engage our people

Foster excitement and pride in working here

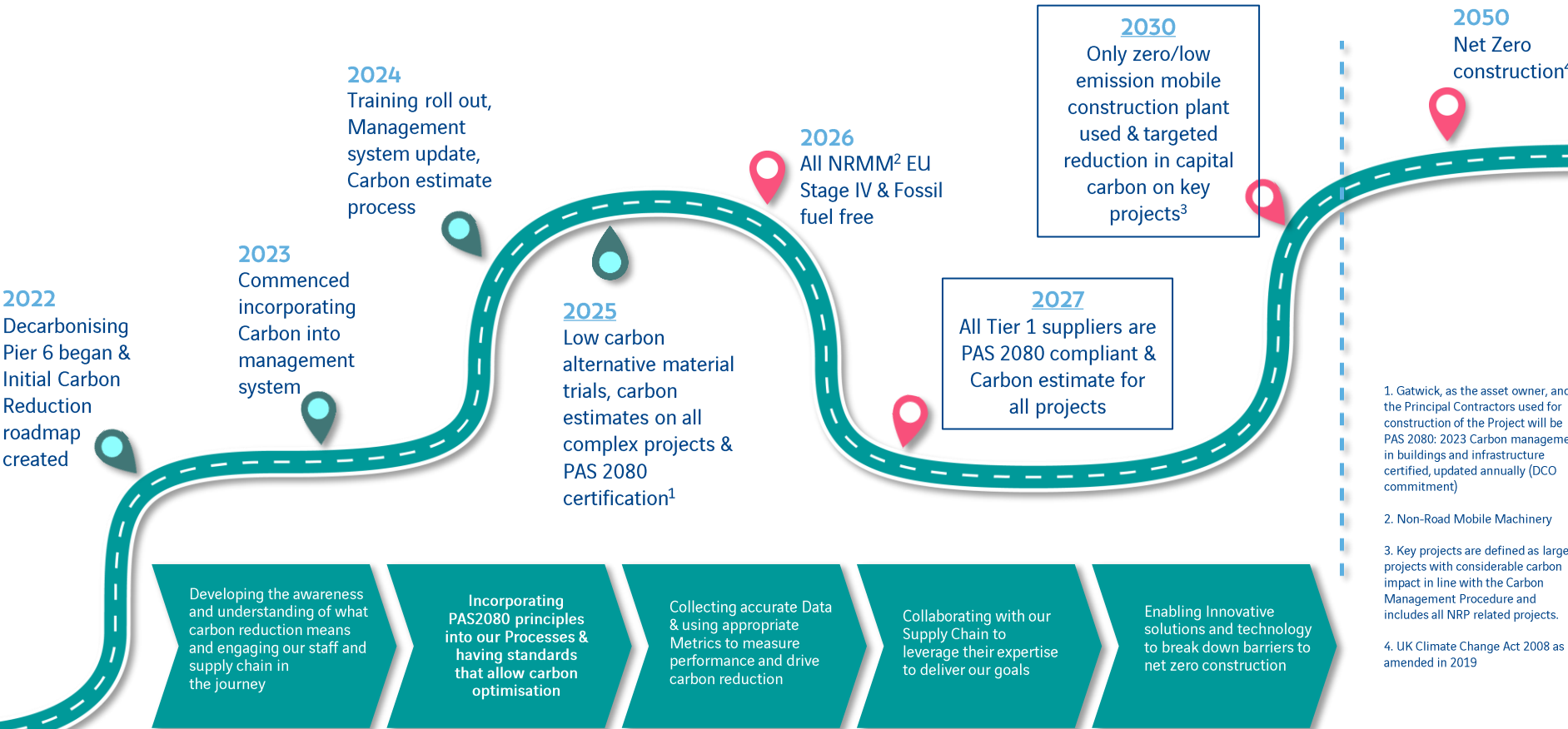
Keep our airport moving forward

Invest in projects that serve our customers

Be sustainable

Continually drive greener and more sustainable solutions

Carbon Reduction Roadmap for Construction Projects



Developing the awareness and understanding of what carbon reduction means and engaging our staff and supply chain in the journey

Incorporating PAS2080 principles into our Processes & having standards that allow carbon optimisation

Collecting accurate Data & using appropriate Metrics to measure performance and drive carbon reduction

Collaborating with our Supply Chain to leverage their expertise to deliver our goals

Enabling Innovative solutions and technology to break down barriers to net zero construction

1. Gatwick, as the asset owner, and the Principal Contractors used for construction of the Project will be PAS 2080: 2023 Carbon management in buildings and infrastructure certified, updated annually (DCO commitment)

2. Non-Road Mobile Machinery

3. Key projects are defined as large projects with considerable carbon impact in line with the Carbon Management Procedure and includes all NRP related projects.

4. UK Climate Change Act 2008 as amended in 2019

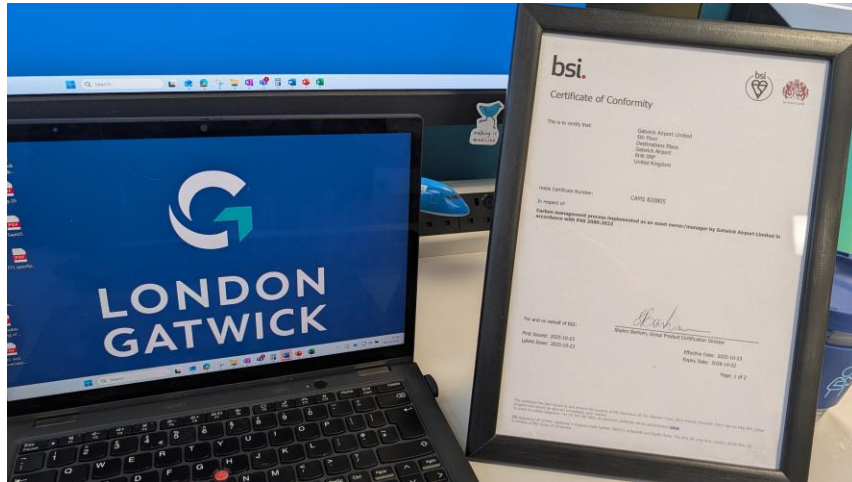
New Civil Engineer

SECTORS - PROJECTS - TOPICS - MAGAZINE - PODCAST - ASK NCE - EVENTS - ICE NEWS - CAREERS - NEWSLETTERS - NCE EXAMINES - SUBSCRIBE

LATEST

Gatwick becomes first airport in the world to secure PAS 2080 certification for building carbon management

05 DEC, 2025 | BY THOMAS JOHNSON



NRP DCO Carbon Action Plan

Construction committed outcomes:

1. Deliver the scheme within the agreed capital carbon cap by preventing and reducing GHG emissions arising from construction
2. Gatwick & the Principal Contractors used for the construction of the project will be PAS2080:2080 certified, updated annually.

Social Sustainability

- London Gatwick gained *CITB National Skills Academy for Construction (NSAfc)* accreditation for the Pier 6 Expansion project.
- This is pilot activity for the Northern Runway Employment Skills & Business Strategy (ESBS), with the aim to create construction opportunities for residents.
- To date 3 apprenticeships and 9 jobs for unemployed people have been achieved on the Pier 6 project through Tier 1 and 2 contractors.
- Social Sustainability outcomes have been embedded into ALL London Gatwick Capital Investment Programme framework contracts.





Thank You



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